

# **Tourism in the Adirondacks**

The Adirondack region is an incredibly special place that has cultivated a powerful connection between people and nature. So much so, that the very word vacation has its roots in those "vacating" the city to visit the area. Today, tourism continues to be a driving force behind the Adirondacks' economy. According to The Economic Impact of Tourism in New York, tourism in the Adirondacks is a \$1.4 billion industry, supporting 21,347 jobs. Travel generated over six hundred million dollars in Essex, Franklin, and Hamilton Counties alone in 2016.

The Regional Office of Sustainable Tourism is the accredited Destination Marketing Organization (DMO) for Essex, Franklin, and Hamilton Counties. This includes the following 8 regional programs: Hamilton County, the Lake Champlain region, The Lake Placid/High Peaks region, the Malone region, the Saranac Lake region, the Schroon Lake region, the Tupper Lake region, and the Whiteface region. Collectively these programs come together under the Adirondacks, USA Supplemental Regional Program and Visit Adirondacks, to build awareness of the Adirondacks as a premier travel destination.

Developed by the Regional Office of Sustainable Tourism (ROOST), the strategies and tactics outlined throughout the following pages of the marketing plan are informed by a combination of the most recent industry standards, destination specific research, and performance tracking. Additionally, in an effort to develop a community based plan, ROOST hosted marketing plan workshops throughout the region to initiate the planning process. The following pages feature a planned approach and scope of work that comprise the overall destination marketing efforts for Essex, Franklin, and Hamilton Counties in 2019.

# ABOUT ROOST

The Regional Office of Sustainable Tourism/Lake Placid CVB is a 501c6 not-for-profit corporation. ROOST is the accredited Destination Marketing Organization (DMO)

# for Lake Placid and Essex County, Franklin County, and Hamilton County in New York.

# **Mission**

The Regional Office of Sustainable Tourism leads economic growth through tourism and is the destination marketing organization (DMO) of Essex County, Franklin County, Hamilton County, and their respective towns and villages.

# **Vision**

Our vision is to enrich the lives of visitors and residents alike by engineering a tourism economy that will sustain itself over time economically, socially, and environmentally.

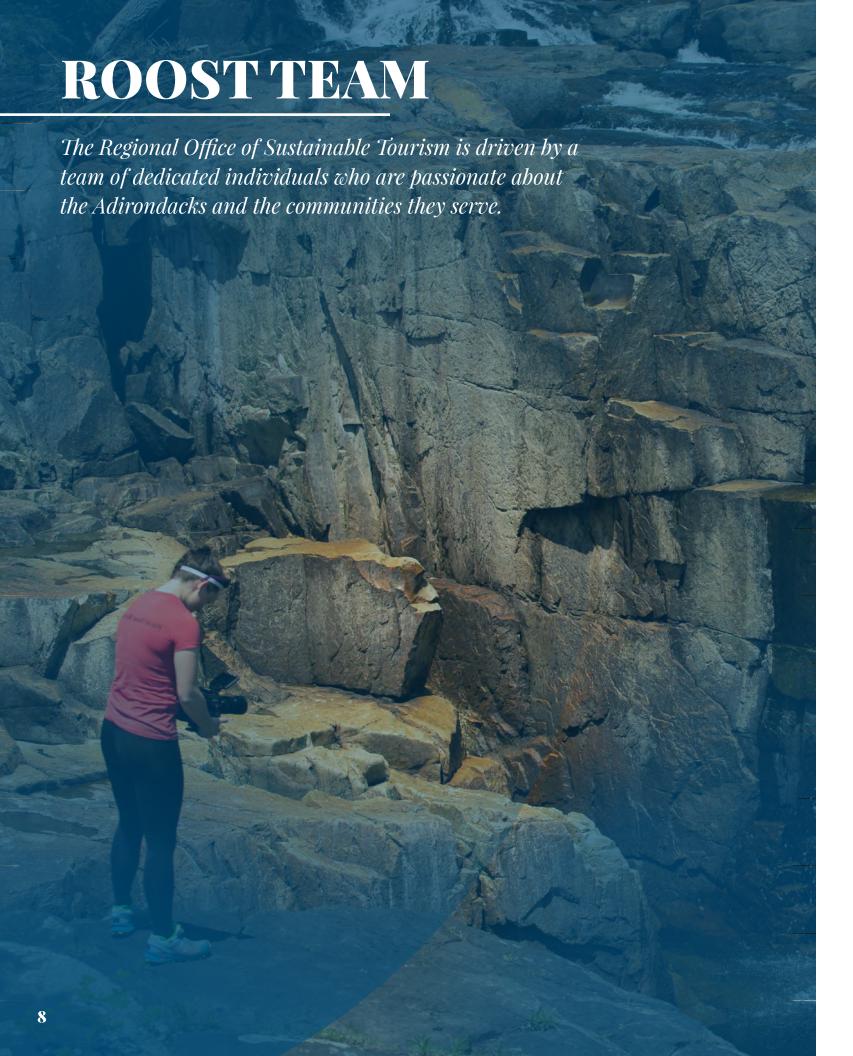
ROOST has continuously evolved to stay ahead of the changing destination marketplace. Our destination marketing focus is based on traditional advertising, digital marketing, public relations, and by harnessing the power of electronic media.

# Infrastructure

The organization is governed by a Board of Directors representative of the membership, employs about 32 staff, and operates offices in Lake Placid, Saranac Lake, Tupper Lake, Crown Point, and Malone.

In-house staff manages all facets of our tourism marketing initiatives for the eight regional websites served including: website development, design, photography, videography, content development, media placement, and search engine optimization.

ROOST is also the NYS designated Tourism Promotion Agency for Essex County, Franklin County, and Hamilton County. Through this designation, the organization holds three board member seats on the Adirondack Regional Tourism Council (ARTC).



# **ROOST Staff**

In-house staff manages all facets of our tourism marketing initiatives for the eight website regions served, including website development, design, photography, videography, content development, media placement, and search engine optimization.

**James McKenna** 

**Mary Jane Lawrence** 

CHIEF OF STAFF

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**Cindy Sullivan** 

CONFERENCE CENTER SALES EXECUTIVE

**Bethany Valenze** 

**EVENTS COORDINATOR** 

Sarah Wheeler

CONFERENCE CENTER SALES DIRECTOR

# **ROOST Board**

The Regional Office of Sustainable Tourism/Lake Placid CVB's Board of Directors, responsible for governing the organization, is comprised of 17 individuals. New board members will be elected in 2019.

**Ed Finnerty** 

**Jill Cardinale** 

VICE CHAIR

**Charlie Cowan** 

**Robert Hockert** 

Mike Beglin

**Mike Doran** 

Marc Galvin

**Shawn Goodway** 

Lisa Hess-Marks

**Beth Hill** 

**Andrea Holderied** 

Mark Jessie MEMBER

**James Lemons** 

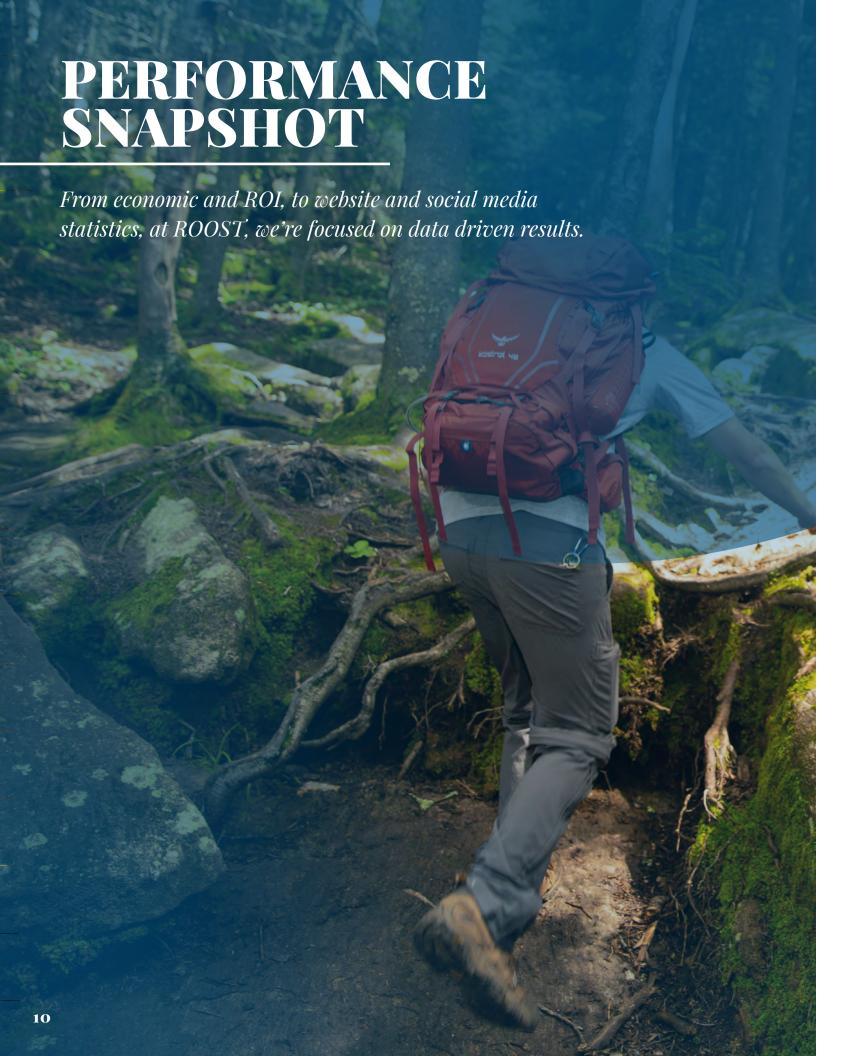
MEMBER

**Nick Politi** MEMBER

**Chandler Ralph** 

**Garrick Smith** 

Sarah Wilson



# **Return on Investment**

	2016	2017
Traveler Expenditures	\$144,443,603	\$240,416,938
Marketing Budget	\$2,339,890	\$3,889,219
Conversion Factor	83%	79%
Marketing Budget ROI	63:1	62:1

<sup>\*</sup> For full research information and methodology please visit http://www.roostadk.com/research.

# **New York State Tourism Economics**

# TRAVELER SPEND

	2015	2016	2017	2016 / 2017 %
Essex	\$405,767,000	\$435,815,000	\$470,902,000	8.1%
Franklin	\$82,617,000	\$85,387,000	\$88,132,000	3.2%
Hamilton	\$75,657,000	\$77,730,000	\$79,611,000	2.4%

<sup>\*</sup> For full research information and methodology please visit http://www.roostadk.com/research.

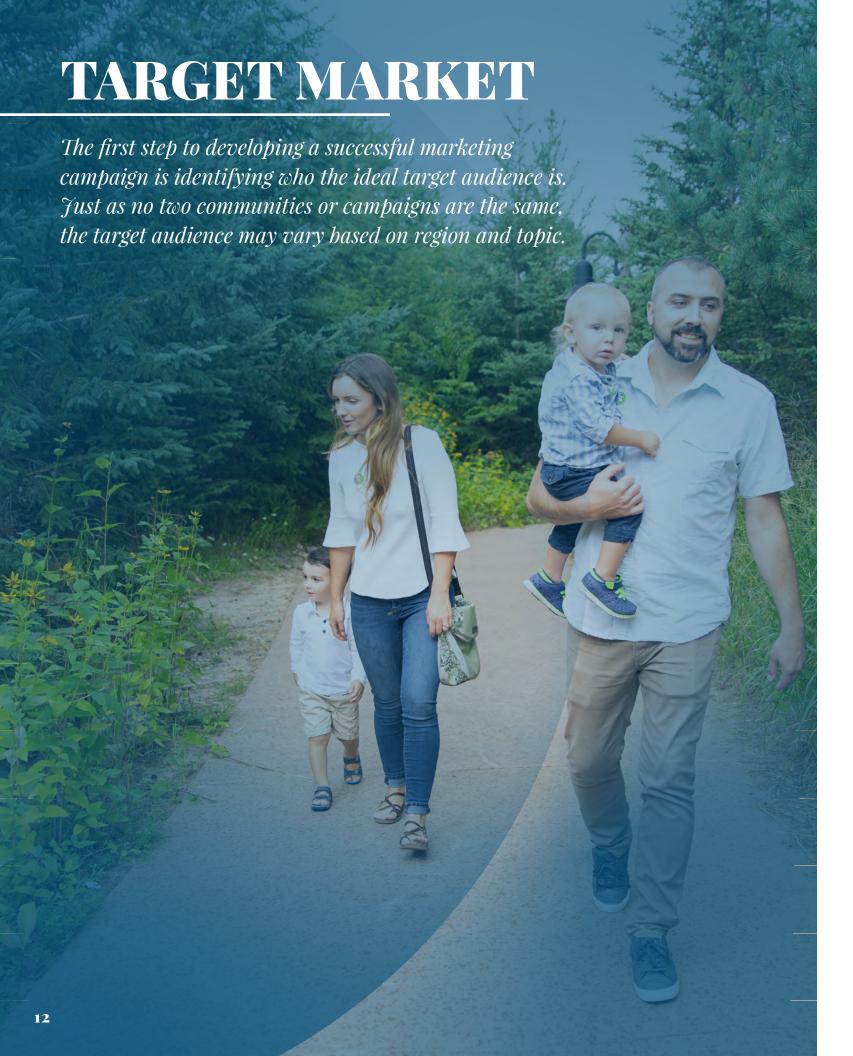
# LOCAL TAXES

	2015	2016	2017	2016 / 2017 %
Essex	\$28,371,000	\$30,715,000	\$32,821,116	6.9%
Franklin	\$5,388,000	\$5,925,000	\$6,278,543	6.0%
Hamilton	\$4,782,521	\$4,933,675	\$5,166,396	4.7%

<sup>\*</sup> For full research information and methodology please visit http://www.roostadk.com/research.

# **Website & Social Media Performance**

DATE RANGE	WEBSITE SESSIONS	FACEBOOK	INSTAGRAM	TWITTER
9/15-10/16	3,285,174	71,360	Not available	Not available
2016-2017	3,700,974	189,426	20,924	16,871
2017-2018	3,779,278	266,806	34,658	19,355



# The Adirondack Traveler

The Regional Office of Sustainable Tourism employs a data-driven strategy. In addition to following the latest industry trends, referencing tourism research (regional, state, national), and tracking campaign metrics, ROOST conducts an annual Leisure Travel Study to help gain a better understanding for the target market and the impact that ROOST's efforts have on their travel decisions.

PlaceMaking researchers have been conducting the Leisure Travel Study for Essex County for 14 years. This survey, in conjunction with other metrics, provides a comprehensive picture of the Adirondack traveler. While variations certainly exist among regions, in general the Adirondack traveler is:

- Primarily from Southern and Western New York
- Secondarily from other Northeastern U.S. states, excluding Vermont, New Hampshire, and Maine.
- Canadian visitation is around 5%, but skews much higher in the Northern Adirondacks.
- Average age is 49-52, with strong populations in the 21-34 range and 55+ range.
- Average income is typically around \$100,000.

Most reach the Adirondacks either by rental vehicle or a vehicle they own.

The 2017 Leisure Travel Study also included a comprehensive breakout of day trippers and overnight visitors. This additional data reinforced some key differences between these two traveler types.

# Overnighter

- Average length of stay is 3.9 nights with a party size of about four people.
- Spend approximately three times what a day tripper will spend per trip, and represent 42% of visitation to the Adirondacks.
- Those staying in traditional lodging represent the largest per-day expenditures of all travelers at \$705 per day, but a lower per-trip expenditure at \$1,937 per trip.
- Those staying in short-term rentals spent on average less per day at \$463, but more per trip at \$2,039.
- Typically within a 2-8 hour driving distance.

# **Day Tripper**

- Approximately a 17% lower average income than overnighters at \$83,075.
- Less likely to participate in outdoor recreation, but more likely to participate in sightseeing.
- ROOST marketing was more likely to make day trippers "decide to take a trip I had not previously planned."
- While average expenditures were around ½ of those of overnight travelers, day trippers represent around 58% of all trips to the Adirondacks.
- Typically within a 1-3 hour driving distance.

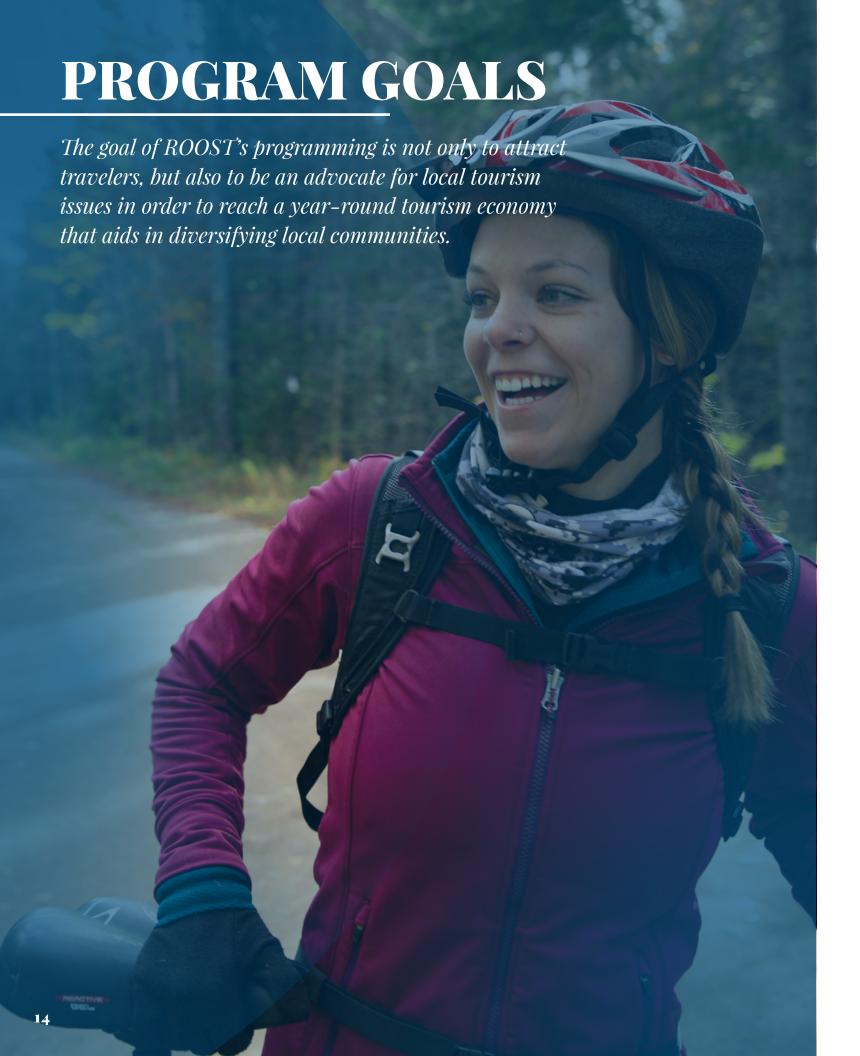
# **Conferences & Groups**

Conference and group visitation can represent a significant boost during shoulder seasons within the Adirondacks. In 2019, ROOST will continue efforts to pitch events at the Conference Center at Lake Placid along with surrounding properties in the region that support these types of events. Marketing and outreach efforts will include but are not limited to regular conference show attendance, site tours, and sales calls to the surrounding area to solicit these conferences and groups.

# **Inclusive Destination**

In 2019, ROOST will continue to work with our partners throughout the region to advocate for and implement best practices for becoming a more diverse and inclusive destination. Some of the action points outlined on behalf of this initiative include:

- Implement cultural sensitivity workshops and trainings both internally with our staff and through educational programming such as the Adirondack Destination Marketing Summit.
- Develop more inclusive marketing materials.
- Recruit more models to assist with developing a more diverse image library for marketing purposes.
- Identify and pitch additional travel writers and influencers that appeal to a diverse audience.
- Explore developing translated landing pages for key languages.
- Identify and develop website resources that more clearly display accessible amenities.



# The four main focal points of ROOST's programming

Aid ROOST beneficiaries in reaching a year-round sustainable tourism economy.

Help ROOST
beneficiaries in
attracting private
tourism investment.

Continue to be a local advocate for tourism issues.

Use tourism development as a tool to diversify community economies.

# **Performance Measures**

Mechanisms over which ROOST has complete control that, when targets are applied, determine ROOST's success:

- Return on Investment (ROI) Leisure Travel Study
- Bookings: traditional, convention, events, tours
- Leads generated
- Inquiries converted
- Media outreach, quality, and volume
- Social media followers, fans, and engagement
- Website performance analytics

# **Performance Indicators**

Mechanisms that determine the success of the tourism industry within a given destination and "indicate" the impact of ROOST's efforts:

- Economic impact of tourism (NYS ESD)
- Occupancy percentage
- Occupancy tax collections
- Length of stay
- Per party expenditures
- Attraction and event attendance
- Longwoods International Adirondack Research
- Potential new Canadian specific research becoming available in 2019 via ARTC



# **Strengths**

- Recreation: critical mass of varied recreational experiences.
- Amenities: diverse blend of amenities, attractions, and unique experiences.
- The Adirondack Park: largest publicly protected area in the contiguous United States.
- Mountains and water: diverse and beautiful topography of mountains and lakes.
- · Location: within driving distance of major metropolitan areas in the Northeastern U.S. and Southeastern Canada.

# Weaknesses

- Seasonality: The natural seasonality of the Adirondacks poses challenges, everything from staffing to investment opportunities.
- Transportation infrastructure: limited air service, mass transit, and ground transportation.
- Capacity: Some resources are over capacity during peak travel times.
- Lodging: limited availability of modern lodging amenities in some areas of the region.

- Dulles.
- Midweek: room for growth mid week throughout all four seasons.
- Cultural experiences: increased awareness of Adirondack experiences beyond outdoor recreation, like cultural attractions, arts, and agritourism.
- Diversity: By focusing on establishing more inclusive marketing efforts and experiences, the Adirondacks has the opportunity to reach and attract a new audience.
- Seasonality: Through more focused efforts on cultural activities, groups/conferences, and events, the challenges of seasonality can be turned into an opportunity.

# **Threats**

- Economy: Factors like an economic downturn and U.S./Canadian exchange rates can impact travel patterns.
- Weather: With such a high concentration of tourism drivers being outdoor activities, the Adirondacks sees a large impact from unseasonable weather.
- Political: shifts in political policy, border crossing regulations, and perception of the U.S. can impact travel patterns.
- Workforce: Across the region, businesses are feeling the crunch from workforce shortages and workforce housing.





# **Dreaming**

# THE STIMULUS

Travelers love to dream about their next vacation or weekend getaway. During the initial dreaming phase of travel, the audience is made aware of the general product and experiences the Adirondacks has to offer.



# Researching

# ZERO MOMENT OF TRUTH

As the traveler moves from the dreaming to the research or planning phase of the travel ZMOT journey, they begin to explore what travel experiences meet their desires, budget, etc. ROOST employs a significant amount of resources to ensure that the information the traveler is looking for is easily accessible as they plan their trip.



# **Booking**

### FIRST MOMENT OF TRUTH

As consumer travel behaviors continue to demonstrate, consumers want transactions that are as smooth and seamless as possible. As a result, simplifying the user's booking process will continue to be a high priority. Younger travelers in particular would rather choose to book online at their convenience over speaking with someone on the phone.



# **Experience**

# SECOND MOMENT OF TRUTH

The customer has chosen the Adirondacks as their vacation destination. While marketing is important, the outcome of the Experience Stage is largely reliant on the experience the traveler has while staying in the region. A great customer experience is critical to ensuring the person leaves happy and shares this positive experience. With sharing now happening in real time, travelers are sharing both positive and negative experiences while here.



# **Sharing**

# ULTIMATE MOMENT OF TRUTH

Even though their trip is over, their journey through the travel cycle is not. Now they are not only telling the world what they did, they are also stimulating the dreaming phase for others. This is our chance to make them our ambassadors.

In 2019, ROOST will look to further encourage the sharing of user-generated content across all of our digital platforms. Additionally, through our relationships with our marketing partners and continued workshops such as the Adirondack Destination Marketing Summit, we will encourage others to follow suit

# Crossover

**Researching/Booking**: According to Google, "over 40% of travelers say they bounce back and forth between dreaming and researching their next trip, zooming in on the details for one destination and then zooming out to reconsider all the options again."

**Experience/Sharing**: With the growth in popularity of social media and travel review sites, sharing now begins while travelers are in the Experience Stage of travel, and can even begin in the early stages of the travel cycle.

# MARKETING METHODS

From inspiring travel through authentic stories, videos, and social media posts, to data driven and targeted ad placements with a strong call to action, ROOST employs a wide mix of marketing efforts to reach our intended target audience. These methods are driven by industry standards and research, which are then adapted and closely monitored to provide the greatest return for the region.



# **Content Marketing Strategy**

Not too long ago, content marketing was a bonus or "add-on" to an overall marketing program. Once things like traditional ads and PR were in place, any leftover time and resources would then be put toward some limited content development. That perspective has changed significantly in recent years. Today, most successful organizations are putting approximately 40% of their overall marketing budget into their content strategy (Forbes).

A strong content strategy is about building relationships with your customers. Taking a trip is a personal thing and authentic content that builds relationships with potential travelers matches that sentiment. Furthermore, according to a recent study, 70% of internet users want to learn about products and experiences through content versus traditional paid advertisements (Cision).



# **Authentic Stories**

Authentic stories, also known as blogs, continue to be powerful vehicles for destinations to stimulate the dreaming phase of travel and build good relationships with

potential visitors. Story content has been and will continue to be a major component of the overall marketing strategy that ROOST employs.

By the numbers (October 1, 2017 - September 30, 2018):

- 929,137 unique pageviews were generated from story content.
- Year-over-year unique pageviews were up by 29.7% over the same time period in the previous year.
- An average 34.5% of all website entrances were generated from story content.
- For younger websites such as VisitMalone.com, story content accounted for nearly 49% of all website entrances.

\*Data referenced above includes the eight destination area sites and the Adirondacks, USA umbrella site.

As a result, story content continues to play a major role in the leisure travel marketing strategy in 2019. This will include a blend of the following:

• Long form content (800-2,000 words)
Even with people reading less, and Google

adjusting their algorithms to be mobile first, the average content length for Page 1 search results is still around 1,900 words.

# Short form content or "micro-moments" (500-800 words)

With more than half of travel inquiries now coming from a mobile device, having short, digestible content that answers their inquiries is imperative.

# Photo essay

Short blog featuring primarily images with captions.

### Listicles

A listicle is a piece of writing or other content presented wholly or partly in the form of a list.

# Infographics

Infographics are liked and shared on social media 3 times more than any other type of content.

# • FAQ

Frequently Asked Questions with a narrative/first-hand component.

# Human interest pieces (local and visitor-based profiles)

Today, travelers want to know what it's like to be members of the community, experiencing local culture, cuisine, and adventures just as longtime residents do.

# • UGC (User Generated Content)

Blogs highlighting user generated content and testimonials.

Good content needs to inform, educate, and entertain the target audience. The following are questions that we continually ask ourselves as we plan, create, edit, and publish content on the destination websites:

- Is it helpful to the traveler?
- Is it on message?
- Is it authentic?
- Is it unique enough to stand out against other content?
- Is it digestible? Does the content have strong headlines and great photos? Is it well-written and does it leave the audience with answers to their questions?

For a more detailed content outline for each region, visit the specific region in the Appendix.



# ADKData.com

Business & Activity Listings
ROOST maintains a database of all
known travel-related businesses and
activities in the region. Across all
ROOST regions these businesses and

activities receive a free basic listing. In some regions, businesses can purchase an enhanced listing on their respective destination website to increase their visibility in marketing programs. In other regions, long-standing agreements have been made in which ROOST supports the Chamber of Commerce by providing enhanced listings to their business members. In 2019, we will begin a shift toward providing photos alongside all business and activity data, even if that business does not have an enhanced listing. These basic listings will simply not link to a full business page.

### Events

Events steadily remain a primary driver to the region as well as a great activity once travelers have arrived. Geared toward the leisure traveler, ROOST houses one of the most comprehensive listings of events in the region. Entering content into this database is accessible to anyone from the public. ROOST ensures quality control of this database and continuously monitors the events listings to make sure all major events are listed with the most up-to-date information.

In an effort to raise frontline staff and public awareness of upcoming events, 2018 saw the launch of the event "insider" program. This system generates an automated email to subscribers featuring upcoming events in a given region. This email may contain events that are non-travel related as well. A primary goal in 2019 is to expand this subscriber list to include more locals and travelers interested in this kind of communication.



# **Page Content**

Page content is a critical part of the Research Phase of travel. A good, persuasive landing page grabs the attention of the user and compels them to convert from a website user to a traveler. Since page content is often an inbound landing page for targeted paid advertising efforts, it is essential that the landing pages feature a clean layout, boast vivid images, display information in an

easy to navigate manner, and answer any questions the potential traveler may have.

Continuously updating and improving page content will continue to be a high priority in 2019, as it not only ensures that the most relevant content is available for travelers, but also triggers search engines to reindex the pages resulting in higher SEO rankings. Additionally, new pages will be created on many of the websites in order to better meet the needs of the traveler.

For a more detailed outline for page content improvements planned for each region in 2019, visit the specific region in the Appendix.



# **Itineraries**

Research from Longwoods
International has highlighted the
high percentage of travelers that visit
the Adirondacks as part of a larger
touring trip. Providing touring routes
with themes to this segment of the
travel audience and encouraging
them to extend their tour is an
opportunity for growth. Additionally,
millennial research shows that

millennials seek itineraries for inspiration; however, they also desire flexibility to make room for spontaneity.

Studies have demonstrated that individuals who are not familiar with the Adirondacks have a challenge digesting the overall scope and scale of the Adirondacks. In particular, when it comes to travelers who are accustomed to measuring distance in city blocks, 6-million acres can seem a bit daunting. Recent studies have also indicated that potential travelers who have heard of the Adirondacks but have never visited are less aware of the food, cultural, and non-outdoor recreational opportunities that the region offers. It is prudent that as a destination we help showcase these amenities in an easily digestible way. Theme-based itineraries are one of the platforms we will implement in 2019 to accomplish this.

Itineraries will be integrated into existing destination platforms and made adaptable to all device sizes.

A mapping component will be linked to the itineraries to assist with ease of navigation as well as a general understanding of where these experiences are in relation to one another.

Itineraries will be mapped based on themes, and a toolkit will be developed to assist businesses with building itineraries and partnerships with other similar businesses to provide their customers with a greater overall travel experience.



# **Photography**

Photography can make or break a marketing campaign. Compelling and inspiring photography increases engagement across all media applications, whether it is increasing the click-through rate on a display ad, improving the view rate of an article, or strengthening social media engagement.



# Guided by numbers

There is an overwhelming amount of research and statistics that support the importance of incorporating great images with your marketing message. The following statistics from Hubspot help frame this statement:

- Posts with visual content are 40 times more likely to get shared on social media than other types of content.
- Blog articles with images get 94% more views than those without.
- Studies show that people have the ability to recall 65% of the visual content they see almost three days later.
- Articles with an image once every 75-100 words receive double the number of social shares than articles with fewer images.
- 60% of consumers who use online search say they prefer to contact a business whose listing includes an image.

Great photography that captures the beauty and uniqueness of the region has been and will continue to be a priority in 2019. As a result of this continued effort, ROOST has accumulated and indexed more than 57,000 professional images of the region. These images are being used in all facets of our marketing efforts. Additionally, these resources are made available to marketing partners upon request for use in enhancing their efforts.

The priorities for photography in 2019 are as follows:

- Fill in identified gaps in the media library (see regional sections for specific details).
- Continued effort to increase diversity in images.
- Assist marketing partners with improving the photo assets.
- Incorporate high-profile influencers into photos for use in content and paid campaigns.
- Increased incorporation of user-generated content.



# **Video**

In an era in which video consumption continues to grow at a staggering rate, ROOST is positioned to continue to deliver strong video content to inspire the Dreaming and Research

phases of travel. Our 2019 digital video strategy aligns with our overall strategy of continuing to build awareness of the destination by leveraging our unique assets to position the Adirondacks as a premier travel destination.

# Guided by numbers

Users:

- Online video now accounts for 74% of internet traffic.
- 85% of Americans with internet watch videos online.
- 75% of millennials watch video on social media daily.
- 20% of people will read the text on a page, but 80% of people will watch a video.

### Search:

- Video content is 50 times more likely to drive organic search results than text.
- Including a video in a post increases organic traffic from search results by 157%.

### ROI:

- Using videos on landing pages will increase conversions by 86%.
- 52% of marketing professionals worldwide cite video as the content with the best ROI.

In 2019, the following initiatives have been set with regard to video:

- Increase brand awareness through video content by developing one signature four-season promotional video per region.
- Continue to fill in identified gaps in the media library (see regional sections for specific video acquisition and production details).
- Production of raw material gathered in 2018.
- Continued effort to increase diversity in video.
- Follow industry trends and implement best practices for video content.
- · Social media.
- Dreaming, Research, Experience, and Sharing phases of the travel cycle.



SHARING

# **Social Media**

Social media continues to be a key component in almost all facets of the ZMOT Travel Journey, from stimulating the Dreaming Phase and carrying the traveler through their experience, travel is one of the top topics shared across social media. As a result, ROOST will continue to engage our growing audience by sharing unique content via social platforms.

# Guided by numbers

- 30% of U.S. travelers turn to social media to find trip inspiration.
- 74% of travelers use social media while on vacation.
- 52% of Facebook users say their friends' photos inspire their travel plans.

In 2019, the goal for Adirondacks, USA channels will continue to create and share captivating and informative content that focuses on encouraging followers to participate and engage in the brand as opposed to only receiving static messaging. Additionally, ROOST will continue to leverage influencers and ambassadors to continue to build brand awareness in the marketplace.

### *Ambassadors*

In 2018, ROOST launched an Adirondacks, USA ambassador program. The goal of the ambassador program is to promote travel in Essex, Franklin, and Hamilton counties in a fresh manner and unique voice. Adirondacks, USA ambassadors work with ROOST's social media team to post captivating and authentic content, encouraging travelers to visit the Adirondacks. From events and area attractions to informing the public on best practices for backcountry hiking, to date we have seen great success with the content and exposure gained through the ambassador program.

In 2019, we plan to continue to grow the ambassador program both in expanding the number of posts by the existing Adirondacks, USA ambassadors and by recruiting additional ambassadors into the program.

# PREAMING

# **Email Marketing**

Direct email marketing continued as a strong form of remarketing in 2018, and that will remain true in 2019. Regular emails will continue to be sent using the Adirondacks,

USA umbrella, which currently has a subscriber list of over 143,000 active emails. 2018 saw an increased effort in bettering the list segmentation by interest. This was the first step toward 2019's plan of more frequent customized emails per subscriber.

The long-term solution will begin implementation in 2019 with the usage of Inntopia Marketing Cloud. This platform allows for fully customized profiles and segmentation per subscriber. With this enhanced segmentation, customized imagery, and content blocks can be automatically and seamlessly swapped out per subscriber for a fully customized email experience. The result should be smaller, more frequent sends targeted at specific interests and demographics.

In 2017 ROOST, along with the Lake Placid Development Commission, implemented the "Lake Placid Insider," an automated email that sends subscribers the upcoming events schedule. In 2018 ROOST implemented the insider program for the remainder of its marketing regions. This program will continue in 2019 with an increased focus on building this subscriber list to increase local exposure.



# **Paid Media**

Paid media continues to be a strong component of our strategy in 2019. The main tactics that ROOST anticipates employing in 2019 are:



# Native advertising

Native advertising continues to be a strong performer in ROOST-driven efforts. In particular, it is a useful tool for attracting a specific audience to a specific piece of targeted content.

When placing native content advertising we will primarily use pieces written by our in-house content team; however, at times (depending on the platform, as well as the size and scope of the media buy) it may also include content written by third-party contributors.

Some of the native content platforms that ROOST will employ in 2019 include, but are not limited to: Pulsepoint, Taboola, Facebook, and Instagram.

# Digital Display

Display ads are helpful for remarketing as well as for targeting a specific website audience. The majority of display ads placed will be retargeting ads, reaching out to individuals who have previously engaged with our website or social media content and/or have expressed a recent interest in travel. They will typically have a stronger call to action aimed at conversion. Additionally, we often partner with specific websites that have an audience which aligns well with the specific product we are trying to sell. The latter form of display ads is usually part of a larger media mix that also may include other forms of paid media such as print and sponsored content.

# Sponsored Content

Depending on the audience we are trying to reach, sponsored content with a source trusted by the audience is an opportunity to gain awareness and credibility. ROOST will seek out partnerships with traveland activity-based platforms which align well with the Adirondack brand.

# Video Distribution

Video is only as good as the audience it reaches. With video being an integral part of the overall strategy, ROOST will amplify its effectiveness by disseminating these assets to a target audience through pre-roll and post-roll video placement and native placements.

### Print

Print continues to be a strong component for building awareness for the destination. Typically we seek out print opportunities that also carry a digital component to retarget the distributors' audience.

# *Influencers*

Personal recommendations are considered the most effective form of advertising, especially when it comes to travel recommendations. As a result, influencer marketing will continue to be an avenue to expand awareness. When choosing influencers to work with, a detailed vetting process will be undertaken to ensure that the right audience and values align with the particular destination's brand.

Beyond the primary tactics, ROOST may continue to include a mix of television, radio, and paid search as part of the overall paid strategy.



# **Public Relations and Communications**

ROOST's Communications Coordinator creates demand for visitation through earned media coverage that excites and inspires

travelers, while elevating brand awareness and enforcing key messages about regions which fall within the Adirondacks. USA umbrella.

As part of its overall proactive communications strategy, ROOST pursues earned media exposure for all Adirondacks, USA destinations. To acquire earned media, the Communications Coordinator develops and maintains relationships with media to gain publicity through various channels. The media may include any mass media outlets such as newspaper, television, radio, and the internet, and may include a variety of formats such as news articles, television shows, travel editorials, blogs, vlogs (video blogs), and polls.

2019 PR strategy:

- Develop story pitches that differentiate the destination. For a more detailed outline of the PR pitches for each region, visit the specific region in the Appendix.
- Search national media databases for relevant media outlets to pitch story ideas to, and send out press releases with the goal of securing regional and national press coverage.

- Work with our PR firm, JMCPR, to secure regional, national, and international press coverage on new development, seasonal offerings, and specific differentiators for each region.
- Fulfill media inquiries from partner entities such as ILNY (Finn Partners) and ARTC (Adworkshop).
- Evaluate and fulfill independent media inquiries.
- Attend press events such as ILNY Media Nights, ATTA (Adventure Travel Trade Association), and Elevate Conference.
- Host travel writers and organize FAM tours based on vetted leads acquired by above listed activities.
- Leverage paid media strategies through earned PR programs such as in-kind editorial content.
- Write and distribute press releases for regional promotions, seasonal "what's new" pieces, and events.
- Amplify regional and partner PR efforts.

# ADK) NOOKING PERIENCE

# **Organic Search**

# Search Engine Optimization

Trends continue to show that travelers are using the internet and mobile devices more and more to find travel information and inspiration when booking their trips. Online search has become a key part of how people look for travel ideas and plan their trips.

Each of our websites employ a particular keyword strategy specific to that region's products and differentiators. By creating content that's focused around these targeted keywords and phrases, we improve search engine visibility. While the

overall strategy is decided upon in advance, to keep up with shifts in market demand, individual pieces of content may be adopted or developed to target emerging trends.

# Changes in Search

In recent years, organizations have faced increasing challenges with regard to growing their organic traffic due to a few key factors. Examples include:

• Ongoing changes in Google algorithms.

- Top search results continuing to fall further down the page as the pay-to-play market increased with more ads at the top.
- Emerging technologies such as voice search.
- Local listings becoming more prominent, pulling attention away from organic results and again resulting in lower positioning of the top ranking organic result.
- Google, similar to other platforms, is trying more and more to keep users on their platform, especially on mobile, where they are pulling information from other websites and displaying that information in search results.
- As a result, research shows that 40% of organic traffic is answered by Google rather than resulting in an organic click.

# Managing Online Reputation

With these changes, DMOs need to pay more attention to how their destination is represented across Google and other third-party platforms. To offset the challenges, Google has created the Google DMO Content Program.

In 2019, ROOST will need to put further emphasis on evaluating and ensuring that the destination is displayed in a good light. An increased effort to improve the completeness, quality, and accuracy of content across Google Maps, Destination and Travel Guide Pages, the Google Trips App, and more, in return for reporting and recognition, should be considered.

Similarly, we will continue to ensure listings are up to date with partners such as I Love New York, Visit Adirondacks, and other third-party platforms.



# **Booking**

The Inntopia booking engine began its roll out in April 2016. This has been completed for the Lake Placid / High Peaks Region, Saranac Lake, and the Whiteface Region. Since then

Inntopia has been integrated with many small and large partners from around ROOST's regions. Most notably, the Olympic Regional Development Authority began the adoption process of Inntopia as their primary booking and online sales platform in 2018. This integration should make ORDA products seamlessly available to not only ROOST, but for large and small properties to create and manage packages for travelers that include

these products.

Additionally, we will continue outreach and setup for other regions that have not yet completed onboarding, as well as increase efforts on available packages for travelers through the platform.



# In-Market Services Visitor Services

Visitor services continue to be an integral part of our operation either through ROOST-managed visitor service offices or through support of continued partnership with local area chamber of commerces and/or community-based tourism departments. Additionally, having Regional Marketing Managers on

the ground in each region further encourages the collaborative effort between our marketing partners' front line staff and the overarching tourism program.

# **Printed Guides**

While printed guides are no longer used to the scale that they once were — as a fulfillment piece to aid in the research phase of travel — today's traveler still appreciates maps and guides while in market.

In 2019 ROOST will continue to produce a select number of printed materials.

For a detailed outline of the planned print projects for each region, please visit the specific region in the Appendix.

# RESEARCH & EDUCATION

While incorporating a variety of research into marketing planning and initiatives, ROOST also strives to be a source of research and information. Through a variety of annual and semi-annual, in-house and partner research projects, we've been helping investors and small businesses understand the Adirondack tourism economy for decades.

# **Leisure Travel Study**

Each year, as part of our commitment to tracking performance, the Regional Office of Sustainable Tourism conducts a conversation study. Known as the Annual Leisure Travel Study, this research is administered by an independent third-party researching company. PlaceMaking consultants have been conducting this research for Essex County for 13 years, and in 2016 the survey was expanded to include Franklin and Hamilton counties.

The research includes polling visitors to the region through a survey designed jointly by ROOST and PlaceMaking consultants. The survey is distributed through ROOST's trackable leads database. Leads represent the contact information collected from individuals who have responded to ROOST's destination marketing efforts, such as online contest entries, newsletter sign-ups, or engaged social media followers. The survey's goal is to measure detailed visitor information and estimated expenditures. This data is then analyzed by PlaceMaking consultants and published for use by all regional tourism related businesses.

# **Adirondack Destination Marketing Summit**

In 2019 ROOST will continue to put an emphasis on providing access to affordable opportunities for local businesses and marketing partners to learn about tourism trends and how to best leverage local services for success. In doing so, ROOST will host the 4th annual Adirondack Destination Marketing Summit in March.

Additionally, in the coming year, ROOST will look to continue bringing components of this educational programming into the different communities we serve via workshops, digital seminars, and partnerships with business associations, chambers of commerce, and other organizations who have similar goals.



# **Destination Development**

ROOST will continue to increase their encouragement of Destination Master Plan (DMP) development. Destination Master Plan programming will work with the tourism goals of the region, the North Country Regional Economic Development Council (REDC), and New York state. We will continue to assist with the development and encourage engagement with the Economic Development offices and chambers of commerce for assistance with implementation.

# **Canadian Research**

While working with partners in 2018, ROOST has discovered a variety of gaps in understanding travel and spending patterns of Canadians. In 2019 ROOST, in partnership with the Adirondack Regional Tourism Council (ARTC), will undertake research specifically geared toward better understanding the Canadian traveler.

# REGIONAL PROGRAMMING

There is great value and strength in pooling resources to raise awareness of all the Adirondacks have to offer the traveling public. Collaboratively through the Adirondack Regional Tourism Council and the supplementary regional program Adirondacks, USA, we will continue this mission.

# Adirondack Regional Tourism Council

The Adirondack Regional Tourism Council (ARTC) is made up of the seven counties in the NYS Empire State Development-designated Adirondack Region: Clinton, Essex, Franklin, Hamilton, Lewis, St. Lawrence, and Warren counties. ARTC functions with an executive director and is overseen by the board of directors made up from the Tourism Promotion Agent (TPA) from each of the seven counties.

ROOST holds three seats on the ARTC Board — Franklin, Essex and Hamilton counties — and in 2019 we will contribute approximately 41% of the annual programming budget. Together we operate as "Visit Adirondacks." Some of the key components of this program include, but are not limited to:

- Building awareness of the Adirondacks through maintaining VisitAdirondacks.com and related marketing programs.
- Attending ILNY Media nights and trade shows such as "Adirondack Day" Saratoga Race Day Activation.
- Underwrite Regional Research Longwoods International (2017 and Canadian focus research).
- Sponsoring annual publications such as the Visit Adirondacks Paddling Guide, Fishing Guide, Hiking Guide, and Snowmobile Map. In 2019, ARTC will develop a new regional guide for distribution at the new Adirondack Welcome Center and other regional information centers.

The Visit Adirondacks program has consistently been a good partner for Essex, Franklin, and Hamilton counties. 2019 will see an increased level of funding from each of these participating counties in an effort to continue good success and partnerships with other Empire State Development-designated Adirondack Region counties, and with the region as a whole.

# WEBSITE TRAFFIC

VisitAdirondacks.com has regularly been a source of web traffic sessions for Essex, Franklin, and Hamilton counties. While VisitAdirondacks.com represents a smaller portion of referral traffic compared to some other sources, it is of a fairly high quality. With this continued relationship, good quality referral traffic should continue, resulting in a better experience for the traveler and increased visitation to the respective county regions.

### LEADS

VisitAdirondacks.com routinely receives requests for information regarding the Adirondacks. These leads (name, address, requested information) are forwarded by Beekmantown, NY, visitor center staff for fulfillment. This relationship has been a successful way to reach people with traditional marketing materials and an effective way to reach people looking for information in printed format.

# SOCIAL MEDIA PARTNERSHIP

The Visit Adirondacks brand has also been a great way for smaller regions with a smaller reach within Essex, Franklin, and Hamilton counties to garner additional exposure. This has been effective through sharing and cross-posting related content across Facebook, Instagram, and Twitter.

# Adirondacks, USA

The Adirondacks, USA umbrella brand ties many of the sub-destinations in the Adirondacks to a cohesive, exciting, and innovative approach that focuses on attracting different audiences and travelers than traditional marketing efforts have focused on in the past. The "USA" alludes to and underscores the international reputation of the region. Under this umbrella brand, we have gained tighter control on the overarching messaging of the region and the priorities of the individual destinations

Furthermore, it has allowed for greater funding of specialized programming such as partnership with large travel publications such as Lonely Planet, Budget Travel, Powder Magazine, Matador Network, Bike Magazine, Outdoor Project, and many others.

In 2019, we will build on the progress we have made with Adirondacks, USA and continue to explore ways to create awareness for the Adirondack region while amplifying the message of our individual destinations.

For a detailed outline of Adirondacks, USA programming, visit the Adirondacks, USA Supplemental Regional Program in the Appendix.

# INCOME

INCOME	AMOUNT	% BUDGET
Essex County Occupancy Tax	\$2,870,000	63.59%
Essex County ILNY Matching Funds	\$115,800	2.57%
Franklin County Occupancy Tax	\$510,000	11.30%
Franklin County ILNY Matching Funds	\$115,800	2.57%
Hamilton County Contract	\$195,000	4.32%
Hamilton County ILNY Matching Funds	\$115,800	2.57%
Town of North Elba	\$45,000	1.00%
Village of Lake Placid	\$7,500	0.17%
Conference Center at Lake Placid	\$21,500	0.48%
Central Reservation System	\$30,000	0.66%
Sales	\$176,500	3.91%
Village of Saranac Lake	\$12,500	0.28%
Town of Harrietstown	\$12,500	0.28%
Village of Tupper Lake	\$11,000	0.24%
Town of Tupper Lake	\$11,000	0.24%
Town of Piercefield	\$3,000	0.07%
Ticonderoga Branding	\$0	0%
Short Term Rental Helper (Grant)	\$50,000	1.11%
Events	\$73,400	1.63%
Adirondack Trail Towns (Grant)	\$75,000	1.66%
Donated Services/Facilities	\$49,824	1.10%
Miscellaneous	\$12,100	0.27%
ALL INCOME TOTA	AL: \$4,513,224	

# **EXPENSES**

EXPENSE	AMOUNT	% BUDGET
Administrative		
Adirondack North Country Sports Council	\$25,000	0.55%
Admin Staff	\$251,895	5.58%
Destination Master Planning (DMP)	\$5,000	0.11%
Equipment and Software	\$23,000	0.51%
Interest	\$4,000	0.09%
Miscellaneous	\$16,500	0.37%
Occupancy Tax Enforcement Support	\$73,000	1.62%
Office Expenses	\$41,600	0.92%
Office Space	\$69,824	1.55%
Professional Services	\$98,600	2.18%
Travel	\$34,500	0.76%
ADMINISTRATIVE EXPENSES TOTAL:	\$642,919	14.25%
Marketing		
Program Specific	\$447,900	9.92%
Essex Co ILNY Marching Funds Programs*	\$171,600	3.80%
Essex Co. ILNY Matching Funds ARTC	\$60,000	1.33%
Franklin Co. ILNY Matching Funds Programs*	\$171,600	3.80%
Franklin Co. ILNY Matching Funds ARTC	\$60,000	1.33%
Hamilton Co. ILNY Matching Funds Programs*	\$171,600	3.80%
Hamilton Co. ILNY Matching Funds ARTC	\$60,000	1.33%
Media and Content	\$62,000	1.37%
Special Programs Reserve	\$40,000	0.89%
Adirondack Trail Towns	\$15,000	0.33%
PAID ADVERTISING TOTAL:	\$1,259,700	27.91%
Central Reservation System	\$25,500	0.57%
Conference Center at Lake Placid	\$60,500	1.34%
Dues/Subscriptions	\$6,300	0.14%
Essex County Fish Hatchery	\$50,000	1.11%
Event Support/Marketing	\$163,250	3.62%
ronman Marketing	\$190,000	4.21%
Tourism Enhancement Fund (TEF)	\$45,000	1.00%
Marketing Staff	\$1,862,560	41.27%
Marketing Fulfillment	\$31,200	0.69%
Public Relations	\$13,000	0.29%
Regional Marketing Support	\$99,295	2.20%
Regional Materials	\$47,000	1.04%
Research	\$2,500	0.06%
Web Hosting/IT	\$14,500	0.32%
(7)		
MARKETING EXPENSES TOTAL:	\$3,870,305	85.75%

<sup>\*</sup> Please see Adirondacks, USA Regional Program for budget detail.







# **Executive Summary**

The Adirondacks, USA umbrella brand was established in late 2014 as a vehicle for collaborative programming between the regions within Essex County, Franklin County, and Hamilton County. As a result, we now have a tool for telling the greater story of everything the region has to offer the traveling public.

In 2017, the most notable change in strategy came with running paid programming for the first time via the Adirondacks, USA umbrella. This allowed for a more controlled approach on larger regional initiatives that most directly benefited all of the individual regions. Through 2017 and 2018, the paid programming resulted in some high profile, collaborative campaigns with media partners such as Matador Network, Lonely Planet, Budget Travel, Outdoor Project, CTV, and many others. Additionally, large collaborative efforts such as #SkiADK have been made possible through the development of Adirondacks, USA.

The Adirondacks, USA program was designated as a Supplemental Regional Program under ILNY Matching Funds Guidelines by a majority vote from the Adirondack Regional Tourism Council in 2018. As a result, Adirondacks, USA is able to qualify as a regional program and therefore maximize the ILNY Regional Bonus available for Essex, Franklin, and Hamilton counties, as well as the collective ILNY Adirondack Region.

The following pages outline the planned programming for ILNY Matching Funds in 2019.

# I Love NY (ILNY) Matching Funds

The New York State Department of Economic Development has been provided with \$4,908,000 to award to New York Tourism Promotion Agencies (TPAs) for the 2019 Tourism Matching Funds Program Year. More specifically, Essex, Franklin, and Hamilton counties have been awarded \$115,800 each. Each county is responsible for matching their award amount. As a result, the funding for matching funds programming in 2019 is \$691,800.



The purpose of the ILNY Matching Funds Program is to provide matching funds to TPAs for the planning and execution of marketing programs designed to stimulate and increase the economic impact of tourism for

New York state. The program's priorities are to reach new market areas and expand current efforts that have the potential to result in new or sustainable overnight visitation. All advertising purchased under the program should support efforts to strengthen the state's I LOVE NY brand and further the branding strategy. The program also encourages TPAs to participate in regional, multi-county, and thematic-based programs that are aligned with those of the state. This can be accomplished through coordinated efforts with two or more counties through the officially designated region, as well as thematic marketing programs that can work across regions. Additionally, ILNY encourages TPAs to base their plans on consumer research that identifies marketing opportunities for sustainability and growth.

All efforts administered using ILNY Matching Funds must meet ILNY requirement and follow the ILNY Matching Funds Requirements. The following pages outlines the 2019 programming which will be implemented using the ILNY Matching Funds.

# Adirondack Regional Tourism Council (ARTC)

As outlined in the marketing plan, Essex, Franklin, and Hamilton county participated in the ILNY designated regional program, Visit Adirondacks. In 2019, Essex, Franklin, and Hamilton counties have each committed to contributing \$60,000 to regional programming (\$180,000 total).

See page 31 for more details.

# Research

Using a data driven strategy and tracking the ROI of marketing efforts continues to be a major priority in 2019. As outlined in the marketing plan, ROOST will contract with PlaceMaking consultants to conduct and analyze the annual Leisure Travel Study.

# **Public Relations**

As part of its overall proactive communications strategy, the ROOST communications team pursues earned media exposure for all Adirondack destinations. While the internal public relations team has been effective with day-to-day pitch and PR management, we recognize that the region would not want to miss out on additional opportunities in other markets we are not able to easily reach, and where we don't have a wide range of contacts. With this in mind, the Adirondacks, USA supplemental program becomes the perfect vehicle to make use of various PR firms in our target markets. Mostly notably the New York metro area and international markets through our contract with JMCPR. Contract services per county is \$10,000.

See page 25 for more details.

# **Email Marketing**

The email marketing component of the strategy is a collaborative effort under the Adirondacks, USA supplemental regional programming. As outlined in the 2019 marketing plan, fully customized emails to segmented audiences is a priority in our overall strategy. This will be possible through the implementation of Inntopia Marketing Cloud. The contracted fee per county is \$13,600.

See page 24 for more details.

# **Content Development**

As outlined in detail in the marketing plan, content marketing is an integral component of the overall marketing strategy. While in-house writers are a key component in developing strong content, it is also important to have other perspectives and voices tell the story.

# Marketing Agency Content Development

Content generated by local marketing agencies has several advantages over content generated by contracted writers, media partners, or influencers. Most importantly, content can be generated consistently and reliably since a variety of staff at the agency is available

to devote the time in researching, experiencing, and writing a specifically outlined story.

# Media Partners Content Development

What large media partners lack in local knowledge about the region, they make up for in overall targeted reach. Using brands like Powder Magazine or OutdoorProject.com, these partners offer a large audience and access to a traveler market that they understand how to communicate with effectively. Producing branded content with these partners has yielded good success in 2017 and YTD 2018. The Adirondacks, USA program will continue to build these partnerships in 2019 as well.

# *Influencers*

Sometimes our brand is not who our audience wants to hear from, even though they do want to hear about the Adirondacks. Cue influencers. The right influencer partnership can greatly elevate a campaign, taking audience engagement to a new level. When combined with more traditional digital advertising and retargeting, influencer campaigns can be perfectly positioned to reinforce what we've been telling a traveler for some time. This can often result in the final push to get travelers over the line to the booking stage.

# **Content Promotion**

Writing great content is only half of the equation — just because you write it, doesn't mean they will come. The Adirondacks, USA Supplemental Regional Program works with a variety of partners and agencies to ensure that all of the great experiential content gets put in front of the right target audience.

# Agency Digital Content Promotion

Working with an advertising agency is a good way to help make these complex campaigns manageable and effective. It also opens up a variety of platforms for promotion, such as StackAdapt. In 2019, we will continue to work with an agency to promote the agency-developed content.

# Media Partner Digital Content Promotion

Utilizing a variety of media partners for content creation is a great way to get a range of unique voices for our regions. Utilizing these media partners to promote this and other content is even better! Many of these partners boast extremely large reaches on social media and through web traffic. Custom-tailored takeovers and featured content by these media partners is a fantastic

way to effectively reach new individuals.

# **In-market Print**

Like content marketing and promotion, the marketing plan outlines that print is another tool employed for building awareness for the region and for providing travelers with the tools to have a positive experience while they are here. Additionally, in-market materials are an excellent way to build awareness of important principles we would like them to adhere to while they are experiencing the region, such as Leave No Trace hiking ethics and sharing #SkiADK to build awareness for skiing. With regard to the Adirondacks, USA Supplemental Regional Program, funding will be allocated for the following in-market printed materials: centerfold of LOCALadk, Visit Adirondack Guides (fishing, paddling, and hiking), and the Adirondacks, USA travel map.

# **Specific Programming**

#SkiADK (Ski the Adirondacks)

In late 2017, regional alpine ski mountains started working on a co-op marketing effort to raise awareness of quality and availability of the great skiing within the Adirondacks. A small roll out of consistent use of the hashtag #SkiADK began, as well as small amounts of physical advertising such as stickers and banners utilized by ski mountains throughout the 2017-18 ski season. The 2018-19 and 2019-20 ski season will continue to build on the use of the #SkiADK brand. This will be accomplished through an increased brand presence throughout the year starting with ski shows featuring pop-ups, feathers, and banners. The awareness campaign will continue online and in print with magazine and digital advertising promotions. as well as a domain, SkiTheADK.com, which lands on a page at the Adirondacks, USA program site AdirondacksUSA.com

# #SKIADK

Co-op opportunity: In 2019, a #SkiADK co-op program will also be available to businesses. Applications will be made available to businesses to participate and leverage the #SkiADK brand.

# Golf

Golf continues to be a strong driver of travel in the region, and in particular it is a great tool for moving the dial on midweek travel. In 2019, ADK.golf will be the landing site for golfers looking for Adirondack golf information.

### CANADIAN SPECIFIC

The northern part of the Adirondacks, USA Supplemental Regional Program has a very strong tie to the Canadian market, especially in terms of visitation with the primary intent of playing golf. As a result, historically there has been a strong Golf at Par program which includes, but is not limited to: TV, print, email, digital, content development, and Ottawa Golf show sponsorship. In 2019 we will continue to build on this effort of targeting Canadian golfers with programming highlighting the great opportunities to golf at par in the Adirondacks.

### CO-OP OPPORTUNITY

In 2019 a golf co-op program will be available to businesses. Applications will be made available to businesses to participate in the golf program and continue to extend the reach and awareness of golf opportunities in the region.

# Bird Watching

The Adirondacks is a very seasonal destination, with spring being the most trying on businesses that rely on tourism as their primary income driver. That said, spring is a great time for birding as both migration and the height of breeding season happen before peak summer travel. This is also the time in which there are growing festivals centered around birding. As a result, in 2019 the Adirondacks, USA Supplemental Regional Program will continue to build awareness on the excellent birding opportunities in the Adirondacks. This programming will target midweek winter and spring travel — two soft spots — with the intent to increase occupancy.

# Winter

In 2018 the Adirondacks, USA Supplemental Regional Program partnered with media partners such as CTV, Outdoor Project, and Lonely Planet to build awareness of the Adirondacks as a winter destination. Additionally, it drilled down some of the specific differentiators throughout the region. It's important to note that activities and the specific demographics interested in winter activities vary heavily depending on the region;

for instance Tupper Lake has great cross-country skiing, Indian Lake has great snowmobiling, and Malone has excellent family friendly alpine skiing at Titus Mountain.

This programming will continue in 2019 with additional media partners/placements. Specifically, it will also emphasize some of the midweek opportunities that continue to be a soft spot for occupancy.



# Empire State Winter Games

The 2019 Empire State Winter Games is a multi-day sports event from January 31 - February 3 with events hosted in Lake Placid, Saranac Lake, Tupper Lake, Malone,

Wilmington, Brighton, and Paul Smiths.

In its 39th year, the Games bring together athletes from across New York and beyond to compete in over 30 winter sports events. The 2018 Games included more than 2,100 athletes of all ages, including master divisions, and the 2019 Games are expected to exceed that number. Funding from the Adirondacks, USA Supplemental Regional Program is used to market the event to both athletes and spectators, as well as ensure those attending the event have a positive experience.

# Mountain Biking

Mountain Biking in recent years has continued to grow as a tourism driver for the region. As emphasis is placed on the continued development of trail networks and planning for the Adirondack Rail Trail advances, growth in travel due to mountain biking is a real opportunity. In 2019 ROOST will continue to work with partners such as Barkeater Trails Alliance and BIKE Magazine to drive awareness and visitation to the region.

# Snowmobiling

Weather permitting, snowmobiling continues to be a strong activity throughout the Adirondacks. A recent survey of snowmobilers completed by ROOST found that snowmobilers have a higher average income and spend more on average than other leisure travelers per party. Snowmobilers are also very likely to tour multiple communities throughout their stay, spreading their economic impact throughout the Adirondacks. These travel patterns make this demographic a prime target for multi-region campaigns and marketing efforts.

2019 marketing will make heavy use of a newly created snowmobile map for the southern part of the Adirondacks, USA Supplemental Regional Program.

This map provides an easy way to show interconnected communities and trail access, as well as amenities and lodging options along routes. A partnership with NYS Snowmobiler and SuperTraxx media will also continue in 2019 to further create targeted digital ads to these riders and customized content that is shareable on social media.

Additionally, in 2019 GPS data will be collected of the snowmobile corridors and community connector trails so that a digital web map or app can be developed for the traveler in advance of the 2019-20 snowmobile season.

# Getting Here!

Due to limited air service, the Adirondacks has traditionally been a rubber tire destination. As a result, the bulk of marketing has been targeted to the drive-to markets. Cape Air pioneered a shift with the introduction of air service between Boston and the Saranac Lake Regional Airport. Following suit, in August of 2018 United Express/SkyWest added a connection between Plattsburgh International Airport and Washington/Dulles International Airport. This is a huge opportunity for the region, as it reduces the barriers for domestic and international travelers.

In 2019 the Adirondacks, USA Supplemental Regional Program will be committed to working with other regional partners to build awareness of this growth in air service to the region. This will include promotion of both of the above mentioned flight opportunities.

# Shows

"Adirondack Day" Saratoga Race Day Activation
In 2016 Essex County took advantage of an opportunity
to showcase its tourism assets to attendees in Saratoga.
This activation featured vendors from around the
county and was an overall success. In 2017 it was rolled
into the primary Visit Adirondacks body of work, inviting
other counties to participate in the activation. The
event featured a large tent where a variety of vendors
from the region could set up tastings, demos, and wares
for attendees entering and leaving the trip to interact
with. This program continued again in 2018, with
additional vendors and regions in participation, and we
look forward to another successful activation in 2019.

# ATTA Adventure Elevate

From June 10 - 12, Lake George will host AdventureELEVATE 2019. AdventureELEVATE is an annual North America-based two-day intensive educational and networking conference that brings together thought-leaders and practitioners for inspiration, education, and insights into the trends that shape our industry year-round. It is hosted by ATTA (Adventure Travel Trade Association).

This presents a great opportunity for collaboration. As part of the 2019 program, the Adirondacks, USA Supplemental Regional Program will dedicate funding toward showcasing the Adirondacks to the attendees of AdventureELEVATE.

# CO-OP

New in 2019, ROOST will work with our partners to provide co-op opportunities via the Adirondacks, USA Supplemental Regional Program. Specifically, these co-op opportunities are built around #SkiADK, golf, and general Adirondacks, USA leisure travel. This program will be monitored throughout 2019 to track performance and gauge interest. Should it prove successful, it is anticipated that co-op opportunities will be expanded in 2020.

# Adirondacks, USA 2019 Budget

# INCOME

INCOME	AMOUNT
Essex County Match	\$115,800
I Love New York Matching Funds	\$115,800
Franklin County Match	\$115,800
I Love New York Matching Funds	\$115,800
Hamilton County Match	\$115,800
I Love New York Matching Funds	\$115,800
TOTAL:	\$694,800

# **Expenses**

	-			
EXPENSE	ESSEX	FRANKLIN	HAMILTON	AMOUNT
Transfer to ARTC	\$60,000	\$60,000	\$60,000	\$180,000
Research (Leisure Travel Study)	\$9,661	\$9,661	\$9,661	\$28,982
Public Relations	\$10,000	\$10,000	\$10,000	\$30,000
Email Marketing	\$13,600	\$13,600	\$13,600	\$40,800
CONTENT CREATION				
Marketing Agency	\$10,000	\$10,000	\$10,000	\$30,000
Media Partners	\$15,000	\$15,000	\$15,000	\$45,000
Influencer Content	\$10,000	\$10,000	\$10,000	\$30,000
CONTENT PROMOTION				
Agency Digital Content Promotion	\$10,000	\$8,000	\$10,000	\$28,000
Media Partner Digital Content Promotion	\$10,000	\$10,000	\$10,000	\$30,000
IN-MARKET PRINT				
Print (LOCALadk)	\$4,533	\$4,533	\$4,533	\$13,600
Visit Adirondack Guide Ads	\$3,850	\$3,850	\$3,850	\$11,550
Regional Printed Travel Map	\$1,456	\$1,456	\$1,456	\$4,368
SPECIFIC PROGRAMMING				
#SkiADK (Ski the Adirondacks)	\$15,000	\$15,000	\$15,000	\$45,000
CO-OP #SkiADK	\$5,000	\$5,000	\$5,000	\$15,000
Golf	\$2,000	\$20,000	\$2,000	\$24,000
CO-OP Golf	\$5,000	\$5,000	\$2,500	\$12,500
Bird Watching		\$1,000	\$10,000	\$10,000
Winter Travel		\$18,000	\$8,000	\$26,000
Empire State Winter Games	\$10,000	\$5,000		\$15,000
Mountain Biking	\$15,000	\$1,000	\$1,000	\$15,000
Snowmobiling	\$3,000	\$3,000	\$18,000	\$24,000
Getting Here (Dulles Connection)	\$10,000	\$1,000	\$1,000	\$12,000
CO-OP Leisure Travel	\$5,000	\$5,000	\$10,000	\$20,000
SHOWS				
Saratoga Race Day Activation	\$1,000	\$1,000	\$1,000	\$3,000
ATTA Elevate	\$2,500	\$2,500	\$2,500	\$7,500
TOTAL:	\$231,600	\$231,600	\$231,600	\$689,800

# ADIRONDACK FIVE TOWNS/UPPER HUDSON RECREATION HUB

The goal of this section is to provide clarity and succinct explanation of planned marketing initiatives for the Five Towns/Upper Hudson Recreation Hub as it appears within the Regional Office of Sustainable Tourism 2019 Marketing Plan.



# **Executive Summary**

The Five Towns/Upper Hudson Recreation Hub primarily consists of the tourism assets surrounding and including the towns of Indian Lake, Long Lake, Minerva, Newcomb, and North Hudson. The area has a long history of hospitality, with several successful tourism hubs in place. These include exceptional four-season outdoor recreational opportunities that poise the area to leverage public and private investment in lodging, restaurant, attractions, and other types of tourism-related venues. Recently the area has seen significant commitment from New York State with the construction of the new Frontier Town Campground and Equestrian Center in North Hudson as well as significant trail build out over the last several years. Long term, the Five Towns/ Upper Hudson Recreation Hub strives to position itself as an interconnected hub of multi-use trails that include activities such as hiking, horseback riding, snowmobiling, and biking.

# Research & Audience Targeting

# **Area Workplan**

- 1. Establish the Five Towns/Upper Hudson Recreation Hub working group (completed)
- 2. Identify the existing product (completed)
- 3. Recognize differentiators for the area (completed)
- 4. Develop the message (ongoing: message needs to be refined for the traveler)
- 5. Outline a marketing/implementation strategy (this document/ongoing)

# 2019 Funding

As the area represents two counties and multiple towns, funding sources vary depending on specific assets being included in the marketing initiative. The largest funding source that allows for easy cross-county promotion is I Love New York Matching Funds under the Adirondacks, USA supplemental regional program.

The Five Towns/Upper Hudson Recreation Hub marketing is primarily funded via three sources:

- I Love New York Matching Funds
- Essex County Occupancy Tax
- Hamilton County General Fund

Additionally, partnerships with Inlet, Lake George, North Creek, Old Forge, Schroon Lake, and Speculator should be considered to complete the traveler experience when necessary.

# **Existing Documentation & Research**

In March of 2014, a Tourism Destination Area workbook was completed by the primary communities with the assistance of the Regional Office of Sustainable Tourism.

In 2017, travelers were surveyed about their travel to the Five Towns/Upper Hudson Recreation Hub area. This survey reached 748 respondents and is available at www.roostadk.com/research.

In early 2018, the Tourism Destination Area workbook was reviewed and updated to match any new/altered assets in the tourism area.

In late 2018, the 2019 Regional Office of Sustainable Tourism Marketing Plan includes significant highlights of assets within the Five Towns/Upper Hudson Recreation Hub area to begin highlighting them to travelers.

From the 2017 Five Towns Survey it was determined:

- Snowmobiling, horseback riding, hiking on interconnected paths, snowshoeing, and crosscountry skiing are more popular activities within the Five Towns region than in other regions. (2017 Five Towns Survey)
- The Five Towns region is a more popular hunting destination with travelers than other portions of Essex or Hamilton counties. (2017 Five Towns Survey)
- Travelers that have not been to one of the Five Towns perceive it as a destination for whitewater rafting more than any other region in the Adirondacks. (2017 Five Towns Survey)
- Average nights stayed: 3.31 (2017 Five Towns Survey)
- Over half of travelers come to the region to hike, fish, or canoe or kayak.

# **Lodging Preferences**

Hotel/motel: 27.78%
Second home: 23.06%
Campground: 14.98%
Vacation Rental: 9.43%
Other: 8.42%
Primitive Camping: 4.38%
Bed & Breakfast: 2.02%
No answer: 9.93%

# Target Audience

- Primary Destination Marketing Areas:
  - Albany-Schenectady-Troy, NY
  - Binghamton, NY
  - Burlington, VT-Plattsburgh, NY
  - New York, NY
  - Burlington, VT-Plattsburgh, NY
  - Rochester, NY
  - Syracuse, NY
  - Utica, NY
- Wilkes Barre-Scranton, PA
- Age range: 21-65 (average 53)
- Income range: \$45,000 \$150,000

# **Supporting Data**

(Using the Leisure Travel Study and the Upper Hudson Recreation Hub Survey)

- Albany, NY-Schenectady, NY-Troy, NY: 24%
- New York City, NY: 15%
- Other popular DMAs
  - Rochester, NY
  - Burlington, VT-Plattsburgh, NY
  - Syracuse, NY
  - Buffalo, NY
- 45% Baby Boomers
- One-third of travelers make between \$80,000 and \$125,000 annually

The goal of 2019 marketing for the Five Towns/Upper Hudson Recreation Hub is to help establish further awareness for amenities and attractions currently available within and surrounding the five towns. This will be accomplished by using a combination of the Adirondack Trail Towns system, paid media, and content creation to connect via roadways these existing attractions and amenities. Additionally, the program will continue to plan for the future advancement of a system of interlinked trails further connecting the communities in future years.

TOPIC	PAGE CONTENT DEVELOPMENT	STORIES	PHOTO ACQUISITION	VIDEO ACQUISITION	VIDEO PRODUCTION	DATE RANGE	PAID
ILNY - Visit Adirondacks							<b>✓</b>
ILNY - Adirondacks, USA							<b>√</b>
ILNY - CO-OP Adirondacks, USA							<b>√</b>
Weekly Promoted Content		İ					<b>√</b>
Arts and Culture	Major content updates/additions	<b>√</b>	<b>√</b>	<b>√</b>	<b>√</b>	May-Oct	<b>√</b>
Camping	Refresh/seasonal updates	<b>√</b>				Apr-Sep	<b>√</b>
Events	Refresh/seasonal updates	<b>√</b>	✓	✓		4-6 weeks out	✓
Fall travel	Refresh/seasonal updates	<b>√</b>	<b>√</b>	<b>√</b>	<b>√</b>	Aug-Oct	<b>√</b>
Family (Summer)	Refresh/seasonal updates	<b>√</b>	<b>√</b>	<b>√</b>	<b>√</b>	Apr-Aug	<b>√</b>
Fishing	Refresh/seasonal updates	<b>√</b>	<b>√</b>			Mar-Jul	<b>√</b>
Hiking	Refresh/seasonal updates	<b>√</b>	<b>√</b>	<b>√</b>	<b>√</b>	May-Oct	<b>√</b>
Hunting	Major content updates/additions	<b>√</b>					
Snowmobiling	Refresh/seasonal updates	✓	<b>√</b>	<b>√</b>		Nov-Feb	<b>√</b>
Whitewater Rafting	Refresh/seasonal updates	<b>√</b>				Apr-Jun	<b>√</b>
Outdoor Adventure	New page(s)	<b>√</b>	<b>√</b>				<b>√</b>
Winter Recreation	Refresh/seasonal updates	<b>√</b>	<b>√</b>	<b>√</b>	<b>√</b>	Dec-Mar	<b>√</b>
Winter Travel	Refresh/seasonal updates	<b>√</b>				Oct-Feb	<b>√</b>
Other/Reserves	Refresh/seasonal updates						<b>√</b>

# **Adirondack Trail Towns**

The goal of utilizing the Adirondack Trail Towns project is to link together the five communities, while continuing to build off of the individual identities of each community. This grant project via Hamilton County provides a great stopgap program for the Five Towns/Upper Hudson Recreation Hub marketing. The program, due for completion in April of 2019, consists of creating an interface for looping road tours throughout the Adirondacks that are centered around certain themes. At this time, several key connecting trails are in various stages of completion throughout the Five Towns/Upper Hudson Recreation Hub area. Utilizing the new Trail Towns tool, awareness for existing trail and other traveler assets can be linked together via roadways. This allows travelers to become aware of assets and encourage usage before their linkage is completed.

# **Photo/Video Summary**

A large quantity of photo/video assets have been successfully acquired over the last few years in Long Lake, Indian Lake, Newcomb, North Hudson, and Minerva. As such, a more streamlined acquisition calendar with a more robust production calendar is possible. One of the primary photo and video priorities for 2019 is acquiring family imagery to support family focused campaigns. Additionally, a focus will be placed on the acquisition and production of fall travel and winter recreation.

# **Public Relations**

The PR and communications strategy includes developing story pitches and campaigns that heighten interest in the region. More specifically, PR pitches will highlight new developments, seasonal events calendars, and the unique cultural and outdoor travel opportunities using road-based looping tours among the Five Towns/Upper Hudson Recreation Hub communities.

# **FAM Tours/Influencers/Ambassadors**

Familiarization tours (FAMs) and social media influencer campaigns will focus on highlighting the Five Towns/Upper Hudson Recreation Hub for outdoor recreation on and around a robust trail system. The audience of the publications and/or following that the FAMs or influencers reach must align with the particular audience targeted as part of the overall campaign. Additionally, influencers can easily be plugged into other attractions as part of larger regional campaigns.

Over the course of the year, Adirondack Ambassadors will be focused on attending events in the region. Events make for great, engaging stories that can be told by our regional social media contributors.

# ESSEX COUNTY

From the High Peaks to the Champlain Valley, Essex County is the easternmost county bound solely within the Adirondack blueline.





# Schroon Lake Region



Essex County is comprised of four specific tourism promotion programs: the Lake Placid/High Peaks Region, The Lake Champlain Region, The Whiteface Region, and the Schroon Lake Region. The following section outlines in detail the specific marketing strategy developed for each of these regions in 2019.

Additionally, county-wide regional programming via Visit Adirondacks and Adirondacks, USA allows for Essex County to maximize their exposure via an increased regional bonus from ILNY Matching Funds. For more details on these regional programs and ILNY funding allocation, please reference the Adirondacks, USA Supplemental Regional Program section of this document.

# **Essex County 2019 Budget**

# INCOME

INCOME	AMOUNT	% BUDGET
Essex County Occupancy Tax	\$2,870,000	86.01%
Essex County ILNY Matching Funds	\$115,800	3.47%
Conference Center at Lake Placid	\$21,500	0.64%
Central Reservation System	\$30,000	0.90%
Sales	\$165,500	4.96%
Short Term Rental Helper (Grant)	\$19,050	0.57%
Events	\$63,650	1.91%
Donated Services/Facilities	\$49,824	1.49%
Miscellaneous	\$1,500	0.04%
ALL INCOME TOTAL:	\$3,336,824	

# **EXPENSES**

EXPENSE	AMOUNT	% BUDGET
ADMINISTRATIVE		
Adirondack North Country Sports Council	\$25,000	0.75%
Administrative Staff	\$199,239	5.97%
Destination Master Planning (DMP)	\$3,955	0.12%
Equipment and Software	\$18,610	0.56%
Interest	\$3,164	0.09%
Miscellaneous	\$13,051	0.39%
Occupancy Tax Enforcement Support	\$42,051	1.26%
Office Expenses	\$34,328	1.03%
Office Space	\$60,267	1.81%
Professional Services	\$78,302	2.35%
Travel	\$24,879	0.75%
ADMINISTRATIVE EXPENSES TOTAL:	\$502,845	15.07%
MARKETING		
Program Specific	\$296,190	8.88%
Essex County ILNY Matching Funds Programs*	\$171,600	5.14%
Essex County ILNY Matching Funds ARTC	\$60,000	1.80%
Media and Content	\$47,003	1.41%
Special Programs Reserve	\$40,000	1.20%
PAID ADVERTISING TOTAL:	\$614,793	18.42%
Central Reservation System	\$25,500	0.76%
Conference Center at Lake Placid	\$60,500	1.81%
Dues/Subscriptions	\$5,202	0.16%
Essex County Fish Hatchery	\$50,000	1.50%
Event Support / Marketing	\$149,078	4.47%
Ironman Marketing	\$190,000	5.69%
Tourism Enhancement Fund (TEF)	\$45,000	1.35%
Marketing Staff	\$1,504,000	45.07%
Marketing Fulfillment	\$27,845	0.83%
Public Relations	\$10,435	0.31%
Regional Marketing Support	\$99,295	2.98%
Regional Materials	\$36,750	1.10%
Research	\$1,977	0.06%
Web Hosting / IT	\$13,604	0.41%
MARKETING EXPENSES TOTAL:	\$2,833,980	84.93%
	\$3,336,824	

<sup>\*</sup> Please see Adirondacks, USA Regional Program for budget detail.





# **Executive Summary**

Together, the charming towns of Keeseville, Willsboro, Essex, Lewis, Elizabethtown, Westport, Moriah/Port Henry, Crown Point, and Ticonderoga make up the breathtaking Lake Champlain Region. The lake, history, and touring continue to be the primary drivers for the region; however, the emergence of agritourism experiences and the flourishing arts and cultural amenities provide an opportunity for growth.

The following pages outline a detailed program of work for 2019.

# Lake Champlain Region 2019 Budget

# INCOME

INCOME	AMOUNT	% BUDGET
Essex County Occupancy Tax	\$143,500	72.57%
Essex County ILNY Matching Funds	\$28,950	14.64%
Sales	\$20,000	10.11%
Short Term Rental Helper (Grant)	\$4,762	2.41%
Events	\$538	0.27%
ALL INCOME TOTAL:	\$197,750	

# **EXPENSES**

EXPENSE	AMOUNT	% BUDGET	
ADMINISTRATIVE			
Admin Staff	\$3,472	1.76%	
Destination Master Planning (DMP)	\$69	0.04%	
Equipment and Software	\$317	0.16%	
Interest	\$55	0.03%	
Miscellaneous	\$227	0.12%	
Occupancy Tax Enforcement Support	\$5,763	2.91%	
Office Expenses	\$573	0.29%	
Office Space	\$475	0.24%	
Professional Services	\$1,338	0.68%	
Travel	\$1,755	0.89%	
ADMINISTRATIVE EXPENSES TOTAL:	\$14,045	7.10%	
MARKETING			
Program Specific	\$31,814	16.09%	
Essex County ILNY Matching Funds Programs*	\$42,900	21.69%	
Essex County ILNY Matching Funds ARTC	\$15,000	7.59%	
Media and Content	\$1,633	0.83%	
Special Programs Reserve	\$500	0.25%	
PAID ADVERTISING TOTAL:	\$91,847	46.45%	
Dues/Subscriptions	\$87	0.04%	
Event Support / Marketing	\$20,410	10.32%	
Tourism Enhancement Fund (TEF)	\$17,500	8.85%	
Marketing Staff	\$25,672	12.98%	
Marketing Fulfillment	\$413 0.21		
Public Relations	\$179 0.099		
Regional Marketing Support	\$25,500 12.909		
Research	\$34	0.02%	
Web Hosting / IT	\$2,062	1.04%	
MARKETING EXPENSES TOTAL	\$183,705	92.90%	
ALL EXPENSES TOTAL:	\$197,750		

<sup>\*</sup> Please see Adirondacks, USA Regional Program for budget detail.

**Performance Summary** 

# **WEBSITE TRAFFIC (10/1/17 - 9/30/18)**

	LAKECHAMPLAINREGION.COM
Pageviews	374,100
Users	181,686
Sessions	213,415
Paid	35,435
Organic Search/Direct Traffic	126,345
Social Referrals	7,476
Adirondacks, USA Newsletter	27,519
Avg Session Length	1:13
Avg Pages/Session	1.75

# **TOP WEBSITE CONTENT**

PAGE	PAGEVIEWS	SHARE
Home Page	40,164	11.19%
/enter-win	24,390	6.80%
/lodging	14,589	4.07%
/heritage/champ	9,626	2.68%
/attractions	8,419	2.35%
/outdoors/fishing	8,183	2.28%
/events	6,861	1.91%
/camping	6,852	1.91%
/blog/2017/08/ready-set-fish	6,398	1.78%
/stay	6,192	1.73%



17,665 followers (6,817 increase)

# **Target Audience**

- Primary destination marketing areas:
  - Binghamton, NY
  - Buffalo, NY
  - Burlington, VT-Plattsburgh, NY
  - Ontario
  - Quebec
  - Rochester, NY
  - Syracuse, NY
  - Utica, NY
  - Watertown, NY
  - Wilkes Barre-Scranton, PA
- Age range: 21-65 (average 53)
- Income range: \$45,000 \$150,000

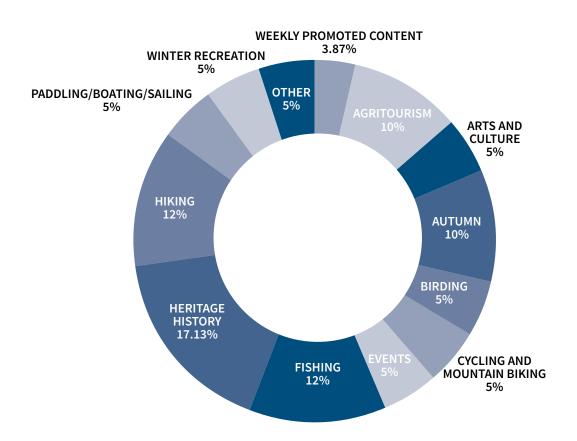
# **Supporting Data**

- Popular DMAs in alphabetical order:
  - Albany-Schenectady-Troy, NY
  - Boston, MA-Manchester, NH
  - New York, NY
  - Quebec
- About 80% of visitors are Generation X or older
- Nearly 50% make \$80,000 or more
- Highest interest in "heritage and culture" and "arts and entertainment" as travel motivators of all of our regions — 24% and 18% respectively
- 39% of visitors that cited outdoor activities as a travel motivator reported boating as one of their outdoor activities
- 33% of visitors that cited outdoor activities as a travel motivator reported fishing as one of their outdoor activities

# **Program Summary**

PAGE CONTENT DEVELOPMENT	STORIES	PHOTO ACQUISITION	VIDEO ACQUISITION	VIDEO PRODUCTION	DATE RANGE	PAID
						<b>✓</b>
						<b>√</b>
						<b>√</b>
					Jan-Dec	<b>√</b>
New Page(s)	7	<b>√</b>	<b>√</b>	<b>√</b>	Jun-Oct	<b>√</b>
Major Content Updates / Additions	6	<b>√</b>	✓		May-Aug	✓
Refresh / Seasonal Updates	3				Aug-Oct	✓
Refresh / Seasonal Updates	4				Feb-Mar	✓
New Page(s)	5	<b>√</b>	✓	<b>√</b>	Apr-Sep	✓
Refresh / Seasonal Updates	3				4-6 weeks out	✓
Refresh / Seasonal Updates	3				Apr-Aug	✓
Refresh / Seasonal Updates	8	✓			Mar-Sep	<b>√</b>
Refresh / Seasonal Updates	4	<b>√</b>	<b>√</b>	<b>√</b>	May-Nov	✓
Refresh / Seasonal Updates	4	<b>√</b>	<b>✓</b>	<b>√</b>	Jun-Sep	✓
Refresh / Seasonal Updates	5	<b>√</b>	<b>✓</b>	<b>√</b>	Jan-Mar	<b>√</b>
						<b>√</b>
	Major Content Updates / Additions  Refresh / Seasonal Updates  Refresh / Seasonal Updates  New Page(s)  Refresh / Seasonal Updates   Major Content Updates / Additions 6  Refresh / Seasonal Updates 3  Refresh / Seasonal Updates 4  New Page(s) 5  Refresh / Seasonal Updates 3  Refresh / Seasonal Updates 3  Refresh / Seasonal Updates 4  Refresh / Seasonal Updates 4  Refresh / Seasonal Updates 4	Major Content Updates / Additions 6    Refresh / Seasonal Updates 3  Refresh / Seasonal Updates 4  New Page(s) 5    Refresh / Seasonal Updates 3  Refresh / Seasonal Updates 3  Refresh / Seasonal Updates 4  Refresh / Seasonal Updates 4    Refresh / Season	Major Content Updates / Additions 6	Major Content Updates / Additions 6	New Page(s)7✓✓✓Jun-OctMajor Content Updates / Additions6✓✓May-AugRefresh / Seasonal Updates3Aug-OctRefresh / Seasonal Updates4Feb-MarNew Page(s)5✓✓Apr-SepRefresh / Seasonal Updates34-6 weeks outRefresh / Seasonal Updates3Apr-AugRefresh / Seasonal Updates8✓Mar-SepRefresh / Seasonal Updates4✓✓✓Refresh / Seasonal Updates4✓✓✓	

# **Region Specific Programming**



# Paid Media Summary

CATEGORY	AMOUNT	% BUDGET
ILNY - Visit Adirondacks	\$15,000	
ILNY - Adirondacks, USA	23,710	
ILNY - Adirondacks, USA CO-OP	Up to \$15,000	
Region Specific Programming		
Weekly Promoted Content	\$1,200	3.87%
Agritourism	\$3,100	10%
Arts and Culture	\$1,550	5%
Autumn	\$3,100	10%
Birding	\$1,550	5%
Cycling/Mountain Biking	\$1,550	5%
Events	\$1,550	5%
Fishing	\$3,720	12%
Heritage/History	\$5,310	17.13%
Hiking	\$3,720	12%
Paddling/Boating/Sailing	\$1,550	5%
Winter Recreation	\$1,550	5%
Other/Reserves	\$1,550	5%
TOTAL:	\$84,710	

<sup>\*</sup> Represents 1/4 of Essex County ILNY paid media buys. See Adirondacks, USA Supplemental Regional Program for ILNY Matching Funds paid media details.

<sup>\*\*</sup> Categories may at times be grouped by topic or season as a way of extending reach of the media placements.

# **Additional Programs**

# **FAM Tour, Influencer, and Ambassador Priorities**

Familiarization tours (FAMs) and social media influencer campaigns will focus on road cycling and historic/cultural draws in the Lake Champlain Region. These attractors stand alone as differentiators for the region. The audience of the publications and/or following that the FAMs or influencers reach must align with the particular audience targeted as part of the overall campaign. Additionally, influencers can easily be plugged into other attractions like agritourism amenities as part of larger regional campaigns.

Over the course of the year, Adirondack Ambassadors will be focused on attending events in the region. Events make for great, engaging stories that can be told by our regional social media contributors.

# **Public Relations/Communications**

The PR and communications strategy includes developing story pitches and campaigns that heighten interest in the region. More specifically, PR pitches will highlight new developments, seasonal event calendars, and the unique cultural and outdoor travel opportunities that differentiate the region. Additionally, in 2019 we plan to leverage Cycle Adirondacks' tour and stops in the Lake Champlain Region to elevate awareness of the excellent road cycling opportunities the region offers.

# **Photo/Video Summary**

A large quantity of photo/video assets have been successfully acquired over the last few years to highlight the beauty and charm of the Lake Champlain Region. In 2019, the focus will be on editing raw video footage acquired in 2018 for use throughout the year. In addition, photo and video acquisition has been prioritized for: agritourism activities, art and cultural attractions, biking, sailing, and winter recreation. Having more diversity in the image collection for the Lake Champlain Region is a top priority in 2019.

# **Special Projects**

In 2019, a focus will be placed on working with agritourism and arts/cultural amenities to develop more comprehensive information to share with travelers. These assets most definitely pair well with other tourism drivers such as history and cycling, and have the potential for increasing visitation and length of stay in the region. Additionally, work will be completed to enhance mountain biking information and remove the clutter from road cycling to make it easier for road cyclists to navigate. Research shows that these two categories of biking attract a different audience, and separating this content should increase the ease of use by travelers.

# **Detailed Topic Summary**

The following is a list of planned topics for the Lake Champlain Region's marketing initiatives.

# Agritourism

Small farms are blossoming within the Champlain Valley and offering organic, locally produced meats, vegetables, and baked and preserved goods. The Hubon-the-Hill serves as a year round retail market, many farms offer farm stands directly on site, and farmers markets are plentiful during the growing season. Some farms offer tours (via AARCH) or invite public visitation during pre-planned events. More area restaurants are offering farm-to-table, with DaCy Meadow Farm and Fort Ticonderoga offering food that's grown and/or raised on site. Two breweries, Ledge Hill and Ausable, make use of local products. Gunnison's Orchards produces apples for the commercial market, offers pick-your-own apples and berries in season, as well as on-site baked goods. Essex County Fair and Adirondack Harvest Festival offer opportunities to see the region's abundance of locally grown, raised, and produced food in one collective event.

# Goals

- Increase visitation to area farms, farm stands, breweries, and other agritourism venues.
- Increase overnight visitation due to agritourism. Grow the number of agritourism experiences in the Lake Champlain Region.
- Increase participating in agritourism related events such as the Adirondack Harvest Festival and the Crown Point Corn Festival.

### *Audience*

- Age: 21 45
- Income: \$45,000
- Geo: default regional DMAs
- Interest: agritourism, farm-to-table

# Content

- Stories: 7
  - Farm tours
  - Corn, from seed to harvest
  - Farm-to-table experiences
  - Animals of the Lake Champlain Region
  - Breweries
  - You pick 'em
  - Adirondack Harvest Festival
- Site content
  - Development of a new agritourism page

- Improve and add to agritourism listings
- Easy to navigate schedule of agritourism experiences

# Paid Advertising

- Date Range: July-Oct.
- Budget: 10%
- Promoted content

# **Arts and Culture**

The Lake Champlain Region boasts both professional (Depot Theatre), and non-professional (E.T.C and Boquet River) theatre performances, world-class concerts and musical performances (Soundwaves, Meadowmount, Ti Festival Guild), and numerous art galleries. Adirondack architecture is promoted and preserved by AARCH and its many regional tours. The Star Trek Original Series Set Tour and special events attract a new audience.

# Goals

- Increase theatre attendance, increase visitation to regional art galleries
- Increase attendance to live music and other art related events

### *Audience*

- Age: 35+
- Income: \$60,000+
- Geo: default regional DMAs
- Interest: art, cultural experiences, leisure travel, family travel

# **Content**

- Stories: 6
  - Gallery tour
  - Summer concert preview
  - Interview/tour with AARCH
  - What's up at the Depot Theatre?
  - Inspiration from the lake: Meet the makers
  - Get your Trek on: Star Trek set tours
- Site content
  - Full overhaul of page to include better page content
  - Easier navigation of venues and art events

# Paid Advertising

- Date range: May-July
- Budget: 5%
- Promoted content

# Autumn

All aspects of spring and summer outdoor recreation — cycling, golf, hiking, paddling — are available in

cooler weather with a spectacular colorful backdrop. Fall birding begins during migration and the big game hunting season begins. Fall harvest items like squash, pumpkins, root vegetables, and apples are plentiful at farmers markets. Crisp,clear days permit greater visibility at scenic overlooks. Autumn festivals are plentiful: Adirondack Harvest Festival, Heritage, Harvest & Horse Festival, Applefolkfest.

# Goals

- Increase fall event attendance
- Increase overnight occupancy, including midweek, during the fall season
- Increase attendance at attractions during the fall

### Audience

- Age: 55+
- Income: \$50,000+
- Geo: default regional DMAs
- Interest: leisure travel, leaf peeping, sightseeing, cycling, golf, hiking, paddling

### **Content**

- Stories: 3
  - Scenic vistas for awesome leaf peeping
  - Golf
  - Flavors of fall: must-eat and must-drink treats to bring home
- Site content
  - Refresh
  - Improve display of the fall foliage reports

# Paid Advertising

- Date range: Aug.-Oct.
- Budget: 10%

# **Birding**

The LCR is on the Atlantic Flyway for major spring and fall migration. The Lake Champlain Birding Trail, hailed as one of the country's top five, has established several key public access sites within the LCR for birders. Late winter months are popular for birders to spot unusual arctic species that make their way south to this region, and occasionally a rare sighting is experienced on the lake.

# Goals

- Increase attendance at the CATS birding event.
- Increase overnight visitation driven by bird watchers

# *Audience*

- Age: 21+
- Income: \$45,000

- Geo: default regional DMAs
- Interest: birding, birding clubs, birding publication subscribers

# **Content**

- Stories: 4
  - Tips: sites and times for the best birding
  - History behind the bird banding at Crown Point State Historic Site
  - Spring migration
  - Fall birding
- Site content
  - Refresh
  - Listing improvements

# Paid Advertising

- Date range: Feb.-March; Oct.
- Budget: 5%

# **Cycling and Mountain Biking**

Rolling hills and scenic beauty draw vacationing cyclists from around the world. The Lake Champlain Region hosts the Adirondack Coast Bikeways, a collection of 14 cycling-themed routes, and a significant link along the Lake Champlain Bikeway's 363-mile route around Lake Champlain. Lodging properties love catering to traveling cyclists, and most offer bicycle-friendly accommodations and amenities. Mountain biking trails, including Blueberry Hill, Otis Mountain, Chasm Trails, and some seasonal back roads, provide numerous excursions for mountain bikers.

- Emerging mountain biking opportunities: Chasm trails, Blueberry Trails, Dirt Church, Thursday Night Group Ride
- In 2019, the Lake Champlain Region will host Cycle Adirondacks in Westport.

### Goals

- Increase mountain biking group ride attendance
- Increase visitation driven by road cyclists and mountain bikers.

# *Audience*

- Age: 21+
- Income: \$45,000
- Geo: default regional DMAs
- Interest: Cycling, cycling clubs, triathlons, mountain biking, mountain biking clubs

# **Content**

- Stories: 5
  - Expand on an interpretive theme of one of the ADK Coast routes
  - Experiential story from participation in Dirt Church/Chasm riders

- Ship bike to Edgemont and arrive by Amtrak for a cycling vacation
- Multi-day road cycling itinerary
- Cycle Adirondacks ultimate cycling vacation preview
- Site content
  - Break up and distinguish between mountain biking and road cycling. Develop a separate page for each

# Paid Advertising

- Date range: April-Sept.
- Budget: 5%

# **Events**

A diverse selection of events throughout the region pack the weekends during the warmer weather months of summer and fall. Several communities host multi-day Independence Day celebrations. History and heritage events and festivals are hosted by several communities, the region's two historic forts, and many of the area museums. Numerous events focus on the harvest throughout the growing season. Concerts, theatre, architectural tours, presentations, exhibit openings abound, and are often held midweek.

### Goals

- Increase event attendance
- Increase overnight visitation based on events

# *Audience*

Varies based on events

### **Content**

- Stories: 3
  - Summer events
  - Exciting fall festivals
- Site content
  - Refresh

# Paid Advertising

- Date range: 4-6 weeks prior to event date
- Budget: 5%

# **Fishing**

Known as one of the nation's top sport fishing lakes, Champlain draws numerous bass fishing tournaments June-September. Sport fishermen also seek lake trout and fresh-water salmon during the spring, fall, and winter months. Ice fishing is a popular sport when conditions permit. Numerous public launches are available for those with a boat; guides and some public fishing areas offer the experience for those without. Putnam Creek accommodates trout fishermen and the

Essex County Fish Hatchery stocks many Essex County water bodies and allows families to learn about several trout species.

# Goals

- Increase fishing tournament attendance
- Increase overnight visitation from anglers
- Increase boat rental and bait shop purchases

### *Audience*

- Age: 21+
- Income: \$45,000 Geo: default regional DMAs
- Interest: fishing, fly fishing
- Content Stories: 3
  - Tour the fish hatchery
  - Coffee with a fisherman, interview a guide
  - Tips for salmon fishing, best locations to fish off a dock, where to rent a boat, get supplies.
- Site content
  - Refresh page content
  - Review listings
  - Improve river fishing information

# Paid Advertising

- Date range: Late March August
- Budget: 13%

# **Heritage and History**

Centuries and layers of history permeate this region as part of America's interconnected waterways; from early Native American through significant military history (French and Indian, Revolutionary, and 1812 wars), to America's early settlement, transportation, and development. The region boasts numerous historic sites and museums that each tell a specific story of America's and the region's past.

# Goals

- Increase admission at Fort Ticonderoga, Crown Point Historic Site, and the Underground Railroad Museum
- Increase overnight visitation driven by historic attractions

# *Audience*

- Age: 35+
- Income: \$45,000
- Geo: default regional DMAs
- Interest: history, French & Indian War, American Revolution

# **Content**

- Stories: 8
  - The North Star Underground Railroad Museum
  - What's new at Fort Ticonderoga

- America's settlement connection with water power
- Listicle: historic sites
- Underrated historic sites
- What you didn't know about Fort Ticonderoga
- How many steps? Walking tours of the Lake Champlain Region
- History of agritourism
- Site content
  - Refresh and reorganize page for easier navigation

# Paid Advertising

- Date Range: March-Sept.
- Budget: 17%
- Potential PR: Fort Ticonderoga improvements
- Potential Influencers/FAMS: Yes

# **Hiking**

The Lake Champlain Region offers a trail for every interest and ability, creating the perfect destination for families with outdoor interests. Champlain Area Trails has 87 easy to moderate trails totaling more than 200 miles in its collection. There's a multitude of opportunity to connect with nature and enjoy the region's scenic beauty. Some trails connect communities, others offer incredible vistas, most are very family friendly, and a few are handicap accessible.

# Goals

- Increase attendance at CAT events
- Increase website sessions for CATS content

# Audience

- Age: 21+
- Income: \$45,000
- Geo: default regional DMAs
- Interest: hiking, adventure travel, beginner hikers, family hikers

# Content

- Stories: 4
  - Wildflower hikes
  - Summer picnic hike to a remote pond
  - Immersing in fall color
  - Trail running
  - Winter CATS: See winter recreation section
- Site content
  - Include CATS trails across related resources

# Paid Advertising

- Date range: May-Nov.
- Budget: 15%

# **Paddling/Boating**

Lake Champlain accommodates every aspect of boating, and its many protected bays suit all paddlers. Numerous public boat launches and marinas are available for those with a boat; canoe and kayak rentals are available for those without. Options for guided boat tours are available at Fort Ticonderoga and Lake Champlain Maritime Museum; special event tours are occasionally available from Port Henry or Westport Marinas. Boaters can connect to the Atlantic via Chambly Canal, Richlieu and St Lawrence rivers to the north; Champlain Canal and Hudson River to the south. There are three options for ferries in the summer months (one year round) that can provide an "on the water" experience. Numerous ponds with public access offer paddlers additional options beyond the big lake.

### Goals

- Increase boat rentals
- Increase marina patronage
- Increase overnight visitation for water sports

### *Audience*

- Age: 21+
- Income: \$45,000
- Geo: default regional DMAs
- Interest: paddling, sailing, kayaking, boating

### **Content**

- Stories: 4
  - Getting that "on the water" experience paddling, swimming
  - Water skiing and tubing
  - Windsurfing
  - Getting here from there: Coming from the north, south, getting on shore
- Site content
  - Refresh page copy and images
  - Improve listing information

# Paid Advertising

- Date range: June-Sept.
- Targeting: Geo-targeting boaters already on Lake Champlain, Canadian sailors
- Budget: 5%

# **Winter Recreation**

The region offers many diverse opportunities for winter recreation. Snowshoeing and hiking are available on all CATS trails, and many are suitable for cross-country skiing when there is adequate snow cover. Crown Point State Historic Site welcomes snowshoers and cross-country skiers, and offers a marked but ungroomed trail. Cobble Hill Golf Course also welcomes cross-

country skiers. Should ice conditions permit, Poke-o-Moonshine mountain becomes a favorite destination for ice climbers. Winter also frequently offers unsurpassed Nordic skating on Lake Champlain. Visitors are welcomed at Ausable Chasm throughout the winter, and can be outfitted and guided for specific conditions. Fat tire biking is welcomed at Blueberry Hills and Otis Mountain with miles of challenging trails

### Goals

- Increase Ausable Chasm attendance
- Increase visitor center walk-ins
- Increased occupancy during the winter months

# *Audience*

- Age: 21+
- Income: \$45,000
- Geo: default regional DMAs
- Interest: winter outdoor recreation, snowshoeing, cross-country skiing, ice climbing, fat tire biking

### Content

- Stories: 5
  - Winter recreation events (incorporate CATS winter events)
  - Moonlight ski/snowshoe
  - Fat tire biking
  - Winter on ice: ice climbing, Nordic skating, ice fishing experiences
  - Experiential blog: winter CATS, hiking with microspikes
- Site content
  - Refresh

# Paid Advertising

- Date Range: Dec.-Feb. (weather dependent)
- Budget: 5%

# **Annual / Ongoing**

- Other/reserves: 5%
- Weekly content promotion
- Lodging packages: integrated into topic programming
- Contests/lead generation

# LAKE PLACID REGION





# **Executive Summary**

The Lake Placid/High Peaks Region is comprised of Lake Placid, Keene, and Keene Valley.

In 2019, efforts will remain focused on cultivating sustainable tourism within the Lake Placid Region. From reducing the impact of continued growth in hiking numbers and vacation rentals, to strategically focus on "weatherproof" activities that will allow for tourism growth despite increased threats from climate change.

In addition to the traditional tourism drivers, in 2019 increased attention will also be placed on shoulder seasons, midweek, and group travel. The following pages outline a detailed program of work for 2019.

# Lake Placid / High Peaks Region 2019 Budget

# **INCOME**

INCOME	AMOUNT	% BUDGET
Essex County Occupancy Tax	\$2,382,100	87.13%
Essex County ILNY Matching Funds	\$28,950	1.06%
Town of North Elba	\$45,000	1.65%
Village of Lake Placid	\$7,500	0.27%
Conference Center at Lake Placid	\$21,500	0.79%
Central Reservation System	\$28,800	1.05%
Sales	\$103,500	3.79%
Short Term Rental Helper (Grant)	\$9,763	0.36%
Events	\$62,038	2.27%
Donated Services/Facilities	\$33,324	1.22%
Miscellaneous	\$11,500	0.42%
ALL INCOME TOTAL:	\$2,733,975	

# **EXPENSES**

EXPENSE	AMOUNT	% BUDGET
ADMINISTRATIVE		
Adirondack North Country Sports Council	\$25,000	0.91%
Admin Staff	\$186,999	6.84%
Destination Master Planning (DMP)	\$3,711	0.14%
Equipment and Software	\$17,449	0.64%
Interest	\$2,969	0.11%
Miscellaneous	\$12,249	0.45%
Occupancy Tax Enforcement Support	\$28,763	1.05%
Office Expenses	\$32,306	1.18%
Office Space	\$39,056	1.43%
Professional Services	\$73,584	2.69%
Travel	\$20,261	0.74%
ADMINISTRATIVE EXPENSES TOTAL:	\$442,348	16.18%
MARKETING		
Program Specific	\$199,592	7.30%
Essex County ILNY Matching Funds Programs*	\$42,900	1.57%
Essex County ILNY Matching Funds ARTC	\$15,000	0.55%
Media and Content	\$41,705	1.53%
Special Programs Reserve	\$38,000	1.39%
PAID ADVERTISING TOTAL:	\$337,197	12.33%
Central Reservation System	\$25,000	0.91%
Conference Center at Lake Placid	\$60,500	2.21%
Dues/Subscriptions	\$4,896	0.18%
Essex County Fish Hatchery	\$50,000	1.83%
Event Support / Marketing	\$106,739	3.90%
Ironman Marketing	\$190,000	6.95%
Tourism Enhancement Fund (TEF)	\$2,500	0.09%
Marketing Staff	\$1,414,754	51.75%
Marketing Fulfillment	\$25,747	0.94%
Public Relations	\$9,803 0.36	
Regional Marketing Support	\$19,000 0.699	
Regional Materials	\$36,250	1.33%
Research	\$1,856	0.07%
Web Hosting / IT	\$7,386	0.27%
MARKETING EXPENSES TOTAL	\$2,628,825	96.15%
ALL EXPENSES TOTAL:	\$2,733,975	

<sup>\*</sup> Please see Adirondacks, USA Regional Program for budget detail.

**Performance Summary** 

### **WEBSITE TRAFFIC (10/1/17 - 9/30/18)**

	LAKEPLACID.COM
Pageviews	4,039,415
Users	1,213,855
Sessions	1,723,283
Paid	110,691
Organic Search/Direct Traffic	1,470,518
Social Referrals	32,065
Adirondacks, USA Newsletter	38,068
Lake Placid Insider	4,863
Avg Session Length	2:21
Avg Pages/Session	2.34

### **TOP WEBSITE CONTENT**

PAGE	PAGEVIEWS	SHARE
Homepage	240,056	5.84%
/events	151,064	3.68%
/lodging	93,082	2.27%
/lodging/cabins-cottages	70,283	1.71%
/do	69,985	1.70%
/enter-to-win	66,651	1.62%
/do/outdoors/summerfall/ hiking/46-high-peaks	58,494	1.42%
/lodging/hotels-resorts	58,445	1.42%
/do/hiking/mount-marcy	55,064	1.34%
/do/outdoors/summerfall	52,582	1.28%



62,615 followers (11,591 increase)



21,922 followers (5,802 increase)

### **Target Audience**

- Primary destination marketing areas:
  - Albany-Schenectady-Troy, NY
  - Binghamton, NY
  - Buffalo, NY
  - Burlington, VT-Plattsburgh, NY
  - New York, NY
  - Ontario
  - Philadelphia PA
  - Quebec
  - Rochester, NY
  - Syracuse, NY
  - Utica, NY
  - Washington DC
  - Watertown, NY
  - Wilkes Barre-Scranton, PA
- Age range: 21-65 (average 53)
- Income range: \$45,000 \$250,000

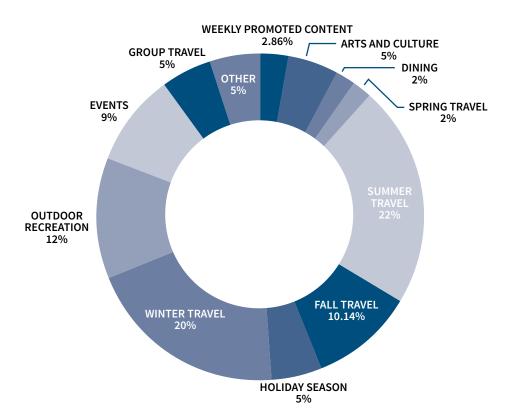
### **Supporting Data**

- High share of visitors from Albany-Schenectady-Troy
  - Leisure Travel Study: 22.82%
  - Web traffic: 14.92%
- Second most popular DMA is New York City
  - Leisure Travel Study: 15.73%
  - Facebook followers: 9.12% (#1 location of followers)
  - Web traffic: 19.22%
- Other popular DMAs
  - Syracuse, Rochester, Watertown
  - Canada visitation >7%
  - Ontario >4%, Quebec >2.5%
- Nearly 20% millennial visitation (Leisure Travel Study with similar numbers for web traffic and Facebook followers
- >70% baby boomers/gen x
- >55% of travelers over \$80,000
- Other
- Hotel/motel/resort is 30% higher than the average traveler
- 50% of trips between June and Sept.
- 20% of hiking parties show interest in 46er hikes

# **Program Summary**

ТОРІС	PAGE CONTENT DEVELOPMENT	STORIES	PHOTO ACQUISITION	VIDEO ACQUISITION	VIDEO PRODUCTION	DATE RANGE	PAID
ILNY - Visit Adirondacks							✓
ILNY - Adirondacks, USA							✓
ILNY - CO-OP Adirondacks, USA							✓
Weekly Promoted Content							✓
Arts and Culture	Refresh / Seasonal Updates	4	✓		✓	Jan-Dec	<b>√</b>
Dining (food, drink, breweries)	Refresh / Seasonal Updates	6	✓	✓	✓	Oct-Dec	<b>√</b>
Spring Travel	Refresh / Seasonal Updates	6	✓			Feb-May	<b>√</b>
Summer Travel	New Page(s)	7				April-July	<b>√</b>
Fall Travel	New Page(s)	3	✓	✓	✓	Aug-Nov	<b>√</b>
Holiday Season	Refresh / Seasonal Updates	4				Oct-Dec	<b>√</b>
Winter Travel	New Page(s)	9			✓	Oct-Feb	<b>√</b>
Outdoor Recreation	Refresh / Seasonal Updates	12			✓		<b>√</b>
Golf							<b>√</b>
Hiking	Refresh / Seasonal Updates						✓
Biking	Refresh / Seasonal Updates		✓				✓
Watersports	Refresh / Seasonal Updates		✓				✓
Events	Refresh / Seasonal Updates	4				Jan-Dec	✓
Weddings/Reunions		2	✓				✓
Other/Reserves			✓	<b>√</b>			✓
		57					

# **Region Specific Programming**



# **Paid Media Summary**

CATEGORY	AMOUNT	% BUDGET
ILNY - Visit Adirondacks	\$15,000	
ILNY - Adirondacks, USA	23,710	
ILNY - Adirondacks, USA CO-OP	Up to \$15,000	
Region Specific Programming		
Weekly Promoted Content	\$5,200	2.86%
Arts and Culture	\$9,100	5%
Dining (food, drink, breweries)	\$3,640	2%
Spring Travel	\$3,640	2%
Summer Travel	\$40,040	22%
Fall Travel	\$18,460	10.14%
Holiday Season	\$9,100	5%
Winter Travel	\$36,400	20%
Outdoor Recreation	\$21,840	12%
Events	\$16,380	9%
Weddings/Reunions/Group Travel	\$9,100	5%
Other/Reserves	\$9,100	5%
	\$253,710	

<sup>\*</sup> Represents 1/4 of Essex County ILNY paid media buys. See Adirondacks, USA Supplemental Regional Program for ILNY Matching Funds paid media details.

<sup>\*\*</sup> Categories may at times be grouped by topic or season as a way of extending reach of the media placements.



Conference and group travel provide the opportunity to increase occupancy and revenue during traditional "soft spots" for general leisure travel. These time frames include the greatest opportunity for growth in the Lake Placid Region.

In 2018, the Lake Placid Conference Center redefined its goal to accommodate a broader reach:

"Sell Lake Placid as a meeting destination, to include the Conference Center as well as lodging properties."

To deliver this message, a more inclusive logo, "Meet Me in Lake Placid," was developed as well as supporting marketing materials.

Additionally, after evaluating ROI on print marketing in recent years, a primary shift in strategy will include the reallocation of advertising dollars previously used for print toward an increased in-person sales strategy in 2019.

### Target Audience

- New York State Associations
- A drive-to destination for meetings (5-hour radius max.)

### 2019 Conference Marketing Objectives:

- Continued participation in industry partner trade shows
- Identify and attend a minimum of two additional regional or national trade shows to reach a new audience
- Increase conference center leads by 10% via trade shows, digital promotion efforts, and sales prospecting
- Host quarterly FAM tours (familiarization tours)
- A minimum of 8 Monthly sales calls with meeting planners
- A minimum of 25 Weekly prospecting calls
- Increase property site visits by 15%
- Explore the opportunity to leverage the Dulles/Plattsburgh connection to cultivate a new audience of meeting planners

# **Additional Programs**

### FAM Tour, Influencer, and Ambassador Priorities

Familiarization tours (FAMs) and social media influencer campaigns will focus on the unique combination of amenities, attractions, and outdoor recreation in the Lake Placid Region. This variety of experience stands alone as a differentiator for the region, as it allows travelers to "invent their own perfect day." The audience of the publications and/or following that the FAMs or influencers reach must align with the particular audience targeted as part of the overall campaign. Additionally, we will continue to seek partnerships and building relationships with travel writers and influencers that are looking to share their passion for the outdoors with a diverse audience.

Over the course of the year, Adirondack Ambassadors will be focused on attending events and sharing Leave No Trace ethics while participating in outdoor activities in Lake Placid, Keene, and Keene Valley. Both of these activities are great, engaging stories that can be told by our regional social media contributors.

### **Public Relations/Communications**

The PR and communications strategy includes developing story pitches and campaigns that heighten interest in the region. More specifically, PR pitches will highlight new developments, seasonal events calendars, and the unique cultural and outdoor travel opportunities that differentiate the region. Additionally, in 2019 we plan to leverage the International Children's Games and other international events to further showcase Lake Placid as the home of winter sports excellence.

### **Photo/Video Summary**

As we continue to build a library of photo and video assets to showcase the Lake Placid/High Peaks Region, a priority has been placed on developing a more diverse library of images. This will be accomplished by pairing our media team with influencers and ambassadors who share an affection for the activities and amenities of the Adirondacks and are part of and speak to a diverse audience. Additionally, we will focus on increasing photos in the following areas: group travel, winter on Main Street (non-Holiday), family dining, arts/cultural experiences, and rest/relaxation.

### **Special Projects**

In early 2019 the new LakePlacid.com, featuring a variety of enhancements, will launch. The primary change will be a switch from menu-driven navigation to search-driven navigation. The new design will also feature fewer elements per page, allowing for faster load times and a cleaner, more responsive layout.

In 2019 Lake Placid will host the International Children's Games and continue to plan for the World University Games in 2023. Additionally, we will look for additional opportunities to position Lake Placid's Olympic legacy and winter sports excellence on an international stage. By leveraging games such as these, as well tourism as a whole and other special programming, we can draw attention and make improvements to Lake Placid's infrastructure.

Other special projects for the Lake Placid Region include, but are not limited to: the development of "The Guide" for summer and winter, updating the business kiosk on Main Street, and working with community advancement initiatives.

### **Detailed Topic Summary**

The following is a list of planned topics for the Lake Placid Region's marketing initiatives.

### **Arts and Culture**

The Lake Placid Region is proving to be a destination for arts and culture, with performances, shows, and concerts throughout the year. The Lake Placid Center for the Arts brings in many national acts and is consistently offering culture to locals and travelers. There are art galleries on and off of Main Street featuring paintings, photography, and artisan crafts. There are weekly concerts including national and regional acts throughout the summer in Mid's Park. The Sinfonietta adds to the cultural experience with "The Orchestra of the Adirondacks" during the summer months. Events centered around the arts such as The Lake Placid Film Festival and ballets are growing each year. Lake Placid offers a wide range of arts and culture amenities that complement the traveler experience. The historic Palace Theater is open each season with the latest movies and events for everyone.

### Goals

- Increased attendance at arts and cultural events including, but not limited to: Filmfest; LPCA shows and gallery openings, and live music
- Increased overnight visitation and/or length of stay driven by arts and culture
- Increase awareness as Lake Placid Region being a destination for great cultural experiences

### Audience

- Age: 35+
- Income: \$60,000
- Geo: default regional DMAs
- Interest: art, cultural experiences, leisure travel, family travel

### Content

- Stories: 4
  - Spring: movies, shows at LPCA, live entertainment
  - Summer: Songs at Mirror Lake Music Series and Lake Placid Sinfonietta
  - Winter: LPCA events
  - Fall: Lake Placid Film Festival
- Site content
  - Refresh/seasonal update increased focus on ensuring all art events are included in the Lake Placid events calendar and Lake Placid Insider

### Paid Advertising

- Date range: Sept. Feb.
- Budget: 5%

### **Dining**

There are over 65 restaurants in the Lake Placid Region, offering a wide variety of choices. Studies show that millennials consider where they are eating as much as lodging when planning travel. There are also events centered around dining, such as Eat ADK. Emerging dining opportunities in Keene and Keene Valley provide additional opportunities for travelers. Everything from fine dining to casual dining, as well as multiple local breweries, are available in this region. Additionally, showcase dining highlights as a "weatherproof" activity for travelers. There are not-to-miss farmers markets in Keene and Lake Placid, and many of our local restaurants offer farm-to-table fare.

### Goals

- Increase restaurant patronage through increased awareness of Lake Placid Region as a dining destination
- Increase Eat ADK participation

### *Audience*

- Age: 21+
- Income: \$45,000+
- Geo: default regional DMAs
- Interest: farm-to-table, brewpubs, foodies, family travel, leisure travel

#### Content

- Stories: 6
  - What's new? (establishments, menus, events, entertainment, awards, beverages)
  - From apps to desserts: a progressive dinner tour around LP
  - Inside tips to midweek dining deals
  - Brunch or bust
  - Dining family style: tips for traveling with little ones
  - Comfort foods of the Adirondacks
  - Additional: see events for Eat ADK and other categories for tie-ins to activities
- Site content
  - Refresh
  - Improve navigation LakePlacid.com for travelers

### Paid Advertising

- Date range: Oct.-May
- Budget: 2%
- Promoted content

### **Spring Travel**

Spring travel in Lake Placid Region is full of great indoor recreation such as pools, spas, movies, and arts and culture. Lake Placid has award winning spas and facilities. Traveling to the region in spring means premium lodging opportunities at perfect rates. There are great events and activities such as maple weekends, spring skiing, and live music. Targeting conferences this time of year would be beneficial to the community.

### Goals

- Increase conferences during spring shoulder season (see Conference section in Appendix)
- Increase occupancy during spring

### Audience

- Age: 21+
- Income: \$45,000+
- Geo: default regional DMAs
- Interest: family travel, business travel, weekend getaway, skiing, triathletes

### Primary Campaign Topics

- Spring training
- Save big (closecation)
- Spring skiing

#### Content

- Stories: 6
  - Spas: relax and regroup
  - Spring training: cycling/Ironman
  - Meet me in Lake Placid: conferences with a view
  - Meet me in Lake Placid: Affordable group gatherings
  - Spring skiing
  - Closecation (regionally targeted for not spring breakers)
- Site content
  - Develop a new page for spring targeted ads

### Paid Advertising

- Date range: Feb.-May
- Budget: 2%
- Promoted content

### **Summer Travel**

The Lake Placid Region in the summer months is full of activity, adventure, and events. From outdoor experiences like hiking, biking, and days spent on the water to a leisurely afternoon stroll through the quaint shops of Main Street. Visit any of the Olympic venues for a unique experience and finish the day dining outdoors

by the water. There are many indoor and outdoor pools in the region to enjoy, as well as boating on Lake Placid and paddle boarding, kayaking, or canoeing on Mirror Lake.

#### Goals

 Increase occupancy during soft points (midweek focus). Public input meetings stressed concern that July in 2019 will be soft due to event date adjustments and the perception that July is "too busy." A focus will be made on targeting these time periods.

### *Audience*

- Age: 21+
- Income: \$45,000+
- Geo: default regional DMAs
- Interest: family travel, leisure travel, hiking, biking, paddling, outdoor activities

### Primary Campaign Topics

- Leisure travel
- Midweek
- Group travel

### Content

- Stories: 7
  - Perfect for the family
  - Tips to saving or your perfect Lake Placid getaway (midweek)
  - Why you should visit Lake Placid in July
  - Getting here! It's more fun than you think (touring, air service)
  - Perfect balance (hike and spa, bike and grub, water and music)
  - Experiential stories (two Ambassador/ influencer driven blogs on LakePlacid.com)
- Site content
  - Develop specific pages to align with specific campaigns.

### Paid Advertising

- Date range: April July
- Budget: 22%
- Promoted content

### Additional Notes

Proposed construction on Main Street will require that we take into considerations ways in which we can help incentivize travelers to navigate the construction and patronize Main Street businesses. Additionally, provide tips to alleviate any challenges/concerns that may arise. This must be a collaborative effort with our community partners and businesses.

### **Fall Travel**

Fall foliage, festivals, and crisp air make the Lake Placid Region unlike any other destination in the fall. The foliage is key; however, when you pair that with cultural activities such as The Lake Placid Film Festival, Oktoberfest, The Flaming Leaves Festival, farm cheese tours, and a visit to the Olympic sites, the result is a perfect fall experience. Add in golf, hiking, mountain biking, and other outdoor activities that continue to be popular drivers in the fall and the result is the perfect autumn getaway.

#### Goals

- Increase occupancy during the fall shoulder season (focus on soft spots before and after fall foliage as well as midweek)
- Increase conferences during fall shoulder season (see conference section in Appendix)

### *Audience*

- Age: 21+
- Income: \$45,000+
- Geo: default regional DMAs
- Interest: family travel, leisure travel, leaf peepers, golf

### Primary Campaign Topics

- Midweek
- Leisure: foliage
- Golf (see outdoor recreation)
- Meet Me in Lake Placid (conferences and group)

#### **Content**

- Stories: 3
  - Views with colors
  - Listicle: perfect fall activities
  - Meet me in Lake Placid
- Site content
  - Improve display of fall foliage reports

#### Paid Advertising

- Date range: Aug. Oct.
- Budget: 10%

### **Holiday Season**

When it comes to the holiday season, the Lake Placid Region is an iconic winter wonderland. Enjoy outdoor activities such as ice skating, horse drawn sleigh rides, and skiing (alpine and Nordic) then cozy up next to a fire, roasting marshmallows and eating s'mores. The opportunity to make holiday memories are plentiful in Lake Placid. Additionally, seasonal events and activities such as a visit to Santa's Workshop, the Lake Placid Holiday Village Stroll, the Holiday Fun Zone, and Santa

Ski Day provide additional incentives to visit Lake Placid and invent your perfect holiday.

### Goals

- Increased visitation during the Holiday Village Stroll
- Increased occupancy between Thanksgiving and New Years

### *Audience*

- Age: 21+
- Income: \$45,000+
- Geo: default regional DMAs
- Interest: family travel, skiing, leisure travel

### Primary Campaign Topics

- Invent your perfect Holiday
- Holiday Village Stroll
- Holiday Ski & Stay
- Meet me in Lake Placid: family gatherings in Lake Placid
- Romantic getaway

### **Content**

- Stories: 4
  - Holiday sights: decorations, lobbies of hotels
  - Family holiday vacation
  - The perfect romantic holiday getaway
  - Holiday season preview: must attend events
- · Site content
  - Refresh "Invent your perfect holiday page."

### Paid Advertising

- Date range: Oct.-Dec.
- Budget: 5%

### **Outdoor Recreation**

Outdoor recreation continues to be one of the primary drivers for leisure travel in the Adirondacks. The High Peaks are located in Lake Placid, Keene, and Keene Valley, and are a playground for outdoor activities. From activities like golfing, boating, paddling, biking, and hiking in the warmer months to alpine skiing, crosscountry skiing, ice skating, and dog sledding in the winter, the next outdoor adventure is waiting.

### Goals

- Increase overnight occupancy driven by outdoor recreation
- Increase sales of golf rounds and packages
- Increase sales and rental of outdoor recreation gear
- Increase guided trips booked
- Cultivate conscientious travelers who understand and practice Leave No Trace backcountry ethics

### **Content**

- Stories: 12 (one per month)
  - Four listicles
  - Eight experiential stories
  - Topics include, but are not limited to: backcountry ski safety, hiking, birding, fishing, rock climbing, ice climbing, mountain biking, road cycling (training), snowshoeing, paddling, boating, hockey and ice skating.
- Site content
  - Refresh
  - Seasonal updates
  - Trail listing improvements

### Paid Advertising

### GOLF

- Date range: March-Sept.
- Budget: 3%
- Audience
  - Age: 25+
  - Income: \$45,000+
  - Geo: default regional DMAs
  - Interest: golf, golf clubs:

### MOUNTAIN BIKING

- Date range: April-Sept.
- Budget: 3%
- Audience
  - Age: 21+
  - Income: \$45,000+
  - Geo: default regional DMAs
  - Interest: mountain biking

#### HIKING (LEAVE NO TRACE)

- Date range: Jan.-Dec.
- Budget: 3%
- Audience
  - Age: 21+Income: \$45,000+
  - Geo: default regional DMAs
  - Interest: hiking, beginning hikers, family hikers, outdoor recreation, sightseeing, family travel

### WATER FUN (BOATING, PADDLING)

- Date range: April Aug.
- Budget: 3%
- Audience
  - Age: 21+
  - Income: \$45,000+
  - Geo: default regional DMAs
  - Interest: paddling, boating, outdoor recreation, sightseeing, family travel, waterskiing

See seasonal categories and Adirondacks, USA programming for additional outdoor recreation promotion.

### **Events**

The Lake Placid Region has many major events all year long, such as The Lake Placid Ironman, Ironman 70.3, Empire State Winter Games, hockey tournaments including Can-Am, World Cup events, international events, lacrosse and rugby tournaments, Lake Placid Horse Show, and Lake Placid Film Festival. There are smaller family events such as Songs on the Lake, local farmers markets in Keene and Lake Placid. The Sinfonietta, and family friendly events including I love BBQ Fest and Lake Placid Holiday Village Stroll, make Lake Placid a perfect destination for events for everyone.

#### Goals

- Increase event attendance
- Increase overnight visitation driven by events

### *Audience*

Varies based on event

#### Content

- Stories: 4
  - One event preview per season
- Site content
- Continue to work with community partners to ensure all events are added to the LakePlacid. com events calendar and Lake Placid Insider.

### Paid Advertising

- Date range: Jan.-Dec.
- Budget: 9%

### Weddings/Reunions

Lake Placid region is a perfect destination for weddings and reunions. There are many venues that can host large groups for receptions, parties, and lodging. The views and venues in the region are different than any other destination. Lakes, mountains, quaint towns. Wedding planners are ready to help organize and there are many photographers, florists, bakers, and event planning professionals in the region.

#### Goals

- Increase destination weddings booked in the Lake Placid Region
- Increase family reunions held in the Lake Placid Region

### *Audience*

- Age: 21+
- Income: \$45,000+
- Geo: default regional DMAs
- O

• Interest: newly engaged, sightseeing, family travel, outdoor enthusiasts

### **Content**

- Stories: 2
  - Invent your own perfect wedding
  - Invent your perfect family reunion
- Site content
  - Develop page with group opportunities in the Lake Placid Region

### Paid Advertising

- Date range: Jan.-Dec.
- Budget: 5%

### **Winter Travel**

If there is one thing the Lake Placid Region knows, it's how to get the most out of winter. The area is full of cross-country ski trails, skating on the lake, the Olympic Oval, skiing at Whiteface Mountain, dog sled rides, the toboggan chute, and more. The frozen lake right in the center of town provides both beauty and activity — a true differentiator for Lake Placid.

### Goals

- Increase winter occupancy with a focus on filling rooms midweek
- Increase patronage at restaurants and shops during the winter season, including midweek
- Increase skier days at Whiteface Mountain, Cascade Cross Country Ski Center, and Mount Van Hoevenberg
- Increase ski and stay packages booked. This includes continued collaboration with the Olympic Regional Development Authority (ORDA) to provide dynamic pricing of Whiteface Mountain lift tickets for ski and stay packages on LakePlacid.com in 2019

### Audience

- Age: 21+
- Income: \$45,000+
- Geo: default regional DMAs
- Interest: Family travel, skiing, leisure travel, crosscountry skiing, snowshoeing

### Primary Campaign Topics

- Leisure travel
- Midweek
- Ski & Stay

### Content

- Stories: 9
  - Winter fun listicle (family)
  - Winter fun listicle (adventurer)
  - Whiteface stories (2)

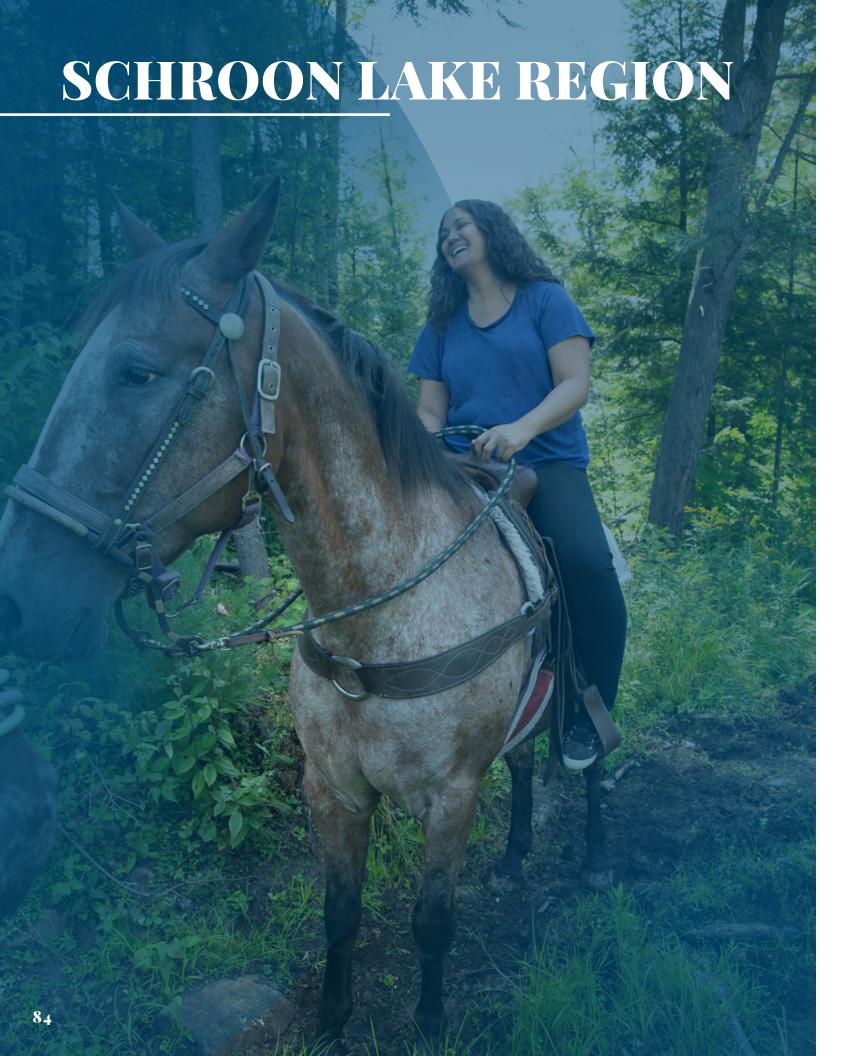
- The lake isn't just for summer
- Midweek winter
- Site content
  - Needs own page. Ski & Stay drop down

### Paid Advertising

- Date range: Oct. Feb.
- Budget: 20%
- Potential influencers/FAMS: families

### **Annual/Ongoing**

- Other/reserves: 5%
- Weekly content promotion
- Lodging packages: integrated into topic programming
- Contests/lead generation



# Schroon Lake Region

The Schroon Lake Region comprises of the communities of Schroon Lake, Newcomb, North Hudson, and Minerva. Located in the southern/central Adirondacks the area makes the perfect basecamp for your Adirondack adventure. In 2019 an increased focus will be placed on aligning the Schroon Lake Region messaging and storytelling in a way that all of the individual communities and chambers within the region can benefit. Additionally, the southern access to the popular Adirondack High Peaks provides the Schroon Lake Region with an opportunity to elevate the awareness of the region and divert increased traffic from some of the high impact use areas of the High Peaks. The following pages outline a detailed program of work for 2019.

# Schroon Lake Region 2019 Budget

### **INCOME**

INCOME	AMOUNT	% BUDGET
Essex County Occupancy Tax	\$114,800	67.91%
Essex County ILNY Matching Funds	\$28,950	17.13%
Sales	\$20,000	11.83%
Short Term Rental Helper (Grant)	\$4,762	2.82%
Events	\$538	0.32%
ALL INCOME TOTAL:	\$169,050	

### **EXPENSES**

EXPENSE	AMOUNT	% BUDGET
ADMINISTRATIVE		
Admin Staff	\$2,862	1.69%
Destination Master Planning (DMP)	\$57	0.03%
Equipment and Software	\$261	0.15%
Interest	\$45	0.03%
Miscellaneous	\$187	0.11%
Occupancy Tax Enforcement Support	\$5,763	3.41%
Office Expenses	\$473	0.28%
Office Space	\$392	0.23%
Professional Services	\$1,103	0.65%
Travel	\$1,710	1.01%
ADMINISTRATIVE EXPENSES TOTAL:	\$12,853	7.60%
MARKETING		
Program Specific	\$31,311	18.52%
Essex County ILNY Matching Funds Programs*	\$42,900	25.38%
Essex County ILNY Matching Funds ARTC	\$15,000	8.87%
Media and Content	\$1,500	0.89%
Special Programs Reserve	\$500	0.30%
PAID ADVERTISING TOTAL:	\$91,211	53.96%
Dues/Subscriptions	\$72	0.04%
Event Support / Marketing	\$8,891	5.26%
Tourism Enhancement Fund (TEF)	\$17,500	10.35%
Marketing Staff	\$21,161	12.52%
Marketing Fulfillment	\$341	0.20%
Public Relations	\$148	0.09%
Regional Marketing Support	\$14,795	8.75%
Research	\$28	0.02%
Web Hosting / IT	\$2,051	1.21%
MARKETING EXPENSES TOTAL:	\$156,197	92.40%
ALL EXPENSES TOTAL:	\$169,050	

<sup>\*</sup> Please see Adirondacks, USA Regional Program for budget detail.

**Performance Summary** 

### **WEBSITE TRAFFIC (10/1/17 - 9/30/18)**

	SCHROONLAKEREGION.COM
Pageviews	286,361
Users	118,673
Sessions	144,500
Paid	22,503
Organic Search/Direct Traffic	74,728
Social Referrals	10,051
Adirondacks, USA Newsletter	24,331
Avg Session Length	1:19
Avg Pages/Session	1.98

### **TOP WEBSITE CONTENT**

PAGE	PAGEVIEWS	SHARE
Home Page	25,706	8.76%
/enter-to-win	19,067	6.49%
/lodging/hotels-motels	11,976	4.08%
/what-to-do/events	9,506	3.24%
/stay-schroon-lake	7,369	2.51%
/what-to-do/outdoor-activities/ hiking	6,120	2.08%
/blog/2017/07/exit-27-28-win- win-choice	5,071	1.73%
/what-to-do	4,881	1.66%
/lodging/camping	4,840	1.65%
/what-to-do/outdoor-activities	4,511	1.54%



15,626 followers (6,387 increase)

### **Target Audience**

- Primary Destination Marketing Areas:
  - Albany-Schenectady-Troy, NY
  - Burlington, VT-Plattsburgh, NY
  - New York, NY
  - Quebec, Canada
  - Wilkes Barre-Scranton, PA
- Age range: 21-65 (average 53)
- Income range: \$45,000 \$150,000

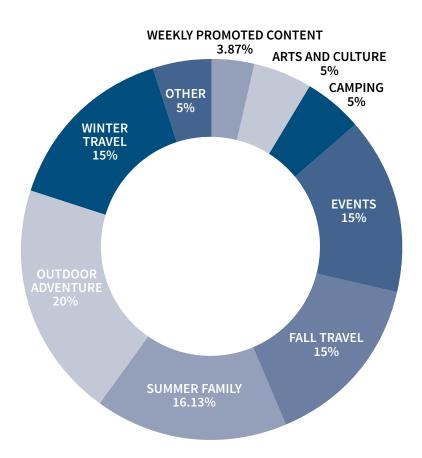
### **Supporting Data**

- Albany-Schenectady-Troy
  - Leisure Travel Study: 43.75%
  - Web traffic: 27.65%
- Missing DMA
  - Leisure Travel Study: 23.08%
  - Web traffic: 22.26%
- Other popular DMA's
  - Rochester, NY
  - Burlington, VT-Plattsburgh, NY
  - Syracuse, NY
  - Buffalo, NY
- 55% Baby Boomers
- Over ¼ of travelers make over \$125,000
- Largest number of second home owners of all regions (15% 2017 leisure travel study)
- Second highest interest in outdoor activity of boating in our region (40%)

# **Program Summary**

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	7	<b>√</b>	✓	<b>√</b>	May-Aug	<b>√</b>
esh / Seasonal Updates	3				Apr-Sep	✓
esh / Seasonal Updates	7				4-6 weeks out	✓
esh / Seasonal Updates	5	✓			Aug-Oct	✓
Page(s)	8	✓	<b>√</b>	<b>√</b>	Apr-Aug	✓
Page(s)	10	✓			Apr-Sep	<b>√</b>
esh / Seasonal Updates	10				Oct-Feb	<b>√</b>
esh / Seasonal Updates						<b>√</b>
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# **Region Specific Programming**



# **Paid Media Summary**

CATEGORY	AMOUNT	% BUDGET
ILNY - Visit Adirondacks	\$15,000	
ILNY - Adirondacks, USA	23,710	
ILNY - Adirondacks, USA CO-OP	Up to \$15,000	
Region Specific Programming		
Weekly Promoted Content	\$1,200	3.87%
Arts & Culture	\$1,550	5%
Camping	\$1,550	5%
Events	\$4,650	15%
Fall Travel	\$4,650	15%
Summer Family	\$5,000	16.13%
Outdoor Adventure	\$6,200	20%
Winter Travel	\$4,650	15%
Other/Reserves	\$1,550	5%
TOTAL:	\$84,710	

<sup>\*</sup> Represents 1/4 of Essex County ILNY paid media buys. See Adirondacks, USA Supplemental Regional Program for ILNY Matching Funds paid media details.

<sup>\*\*</sup> Categories may at times be grouped by topic or season as a way of extending reach of the media placements.

# **Additional Programs**

### **Public Relations/Communications**

The PR and communications strategy includes developing story pitches and campaigns that heighten interest in the region. More specifically, PR pitches will highlight new developments, seasonal event calendars, and the unique cultural and outdoor travel opportunities that differentiate the region.

### FAMS/Influencers/Ambassadors

Familiarization tours (FAMs) and social media influencer campaigns will focus on highlighting the Schroon Lake Region as a basecamp for outdoor recreation and classic cultural experiences. These attractors stand alone as differentiators for the region. The audience of the publications and/or following that the FAMs or influencers reach must align with the particular audience targeted as part of the overall campaign. Additionally, influencers can easily be plugged into other attractions like agritourism amenities as part of larger regional campaigns.

Over the course of the year, Adirondack Ambassadors will be focused on attending events in the region. Events make for great, engaging stories that can be told by our regional social media contributors.

### **Photo/Video Summary**

A large quantity of photo/video assets have been successfully acquired over the last few years in Newcomb, Schroon Lake, North Hudson, and Minerva. As such, a more streamlined acquisition calendar with a more robust production calendar is possible. The primary photo and video priority for 2019 is acquiring family imagery to support the family focused campaign. Additionally, a focus will be placed on the acquisition and production of arts and cultural amenities, fall travel, and winter recreation.

### **Special Projects**

One of the primary goals in 2019 is to continue to advance the Schroon Lake Region in a way that effectively elevates all of the communities that make up the region. This will include greater partnerships with both the Schroon Lake Chamber of Commerce and Newcomb Chamber of Commerce.

### **Detailed Topic Summary**

The following is a list of planned topics for the Schroon Lake Region's marketing initiatives.

### **Arts and Culture**

Home to the oldest summer vocal training program in the nation, travelers in the Schroon Lake Region can enjoy staged theatre performances, lakeside music, and community dances. Additionally events, art studios, interactive classes, and unique dining experiences throughout the region provide a unique balance of cultural activities to complement the outdoor activities.

### Goals

- Increase awareness of and attendance at arts and cultural events
- Increase visitation to arts and cultural amenities

### *Audience*

- Age: 35+
- Income: \$45,000+
- Geo: default regional DMAs
- Interest: Arts, cultural experiences, leisure travel

#### **Content**

- Stories: 7
  - Adirondack Great Camp culture
  - Seagle Music Colony
  - Square dancing: past and present traditions
  - Meet the makers: local artists and artisans
  - Crafts: make 'em, find 'em, take 'em
  - Foodie finds of the region
  - Listicle: experience the arts
- Site content
  - Refresh page
  - Review listings
  - Add additional resources to support art and cultural experiences

### Paid Advertising

- Date range: May-Aug.
- Budget: 5%
- · Promoted content

### **Camping**

Together the communities of Schroon Lake, North Hudson, Minerva, and Newcomb are home to both public and private campgrounds, RV sites, primitive campsites, and even glamping sites. When it comes to camping, the Schroon Lake Region provides campers with the amenities they desire to make their campsite a basecamp for Adirondack adventures.

#### Goals

- Increase the number of overnight stays at area campgrounds
- Increase day use at area campgrounds

#### *Audience*

- Age: 21+
- Income: \$45,000+
- Geo: default regional DMAs
- Interest: camping, outdoor recreation, sightseeing, family travel, outdoor enthusiasts, boating, paddling

### Content

- Stories: 3
  - Experiential: family camping
  - Experiential: glamping
  - Listicle: Find your perfect site
- Site content
  - Refresh page
  - Review and refresh listings

### Paid Advertising

- Date range: April-Sept.
- Budget: 5%
- Promoted content

### **Events**

In addition to a variety of one-day events ranging from live music and art talks to nature walks, events and activities provide unique experiences for travelers. Larger events include, but are not limited to: Teddy Roosevelt Days, the Hobie Cat Regatta, the Folk Music Festival, the Adirondack Marathon Distance Festival, Olde Tyme Christmas Celebration, Ice Fishing Derby, and Newcomb Winterfest. These events provide a variety of specific experiences for travelers to take part in.

#### Goals

- Increase event attendance and participation numbers
- Increase overnight visitation driven by events
- Increase restaurant and store patronage by event attendees

### *Audience*

Dependant on event

### Content

- Stories: 7
  - Adirondack Distance Festival
  - Summer events preview
  - Fall events preview
  - Winter events preview

- Olde Tyme Christmas Celebration
- Teddy Roosevelt Days
- One reserve story
- Site content
  - Continue to work with the communities and event organizers in the Schroon Lake Region to increase the use of the Schroon Lake Region Events Calendar and Insider

### Paid Advertising

- Date range: 4-6 weeks out
- Budget: 15%
- Promoted content

### **Fall travel**

Autumn is a spectacular time for travelers to experience the Schroon Lake Region. The roads connecting the communities of Newcomb, Schroon Lake, Minerva, and North Hudson are great for leaf peeping and touring. Outdoor activities such as hiking, horseback riding, paddling, and biking continue to be a draw for travelers who want to experience the outstanding and uncrowded trails, lakes, and rivers of the region. Additionally, attractions such as Gore Mountain, the Adirondack Interpretive Center, and Great Camp Santanoni continue to provide unique fall experiences for travelers.

### Goals

- Increase overnight occupancy in autumn
- Increase sales at area businesses and restaurants during autumn

### *Audience*

- Age: 21+
- Income: \$45,000+
- Geo: default regional DMAs
- Interest: Outdoor recreation, sightseeing, family travel, leisure travel

#### **Content**

- Stories: 5
  - Motorcycle touring
  - Best scenic spots
  - Listicle: fall hikes
  - Flavors of fall: best places to eat and drink
  - One reserve story
- Site content
  - Refresh and improve fall landing page
  - Improve display of fall foliage reports

### Paid Advertising

- Date range: Aug.-Oct.
- Budget: 15%
- Promoted content

### **Family (Summer)**

The Schroon Lake Region provides travelers with the ideal basecamp for their family summer getaway to the Adirondacks. Trails provide families with unique hiking, biking, and horseback riding experiences. Water activities include fishing, boating, paddling, and swimming at the area's beautiful public beaches. Natural and historic attractions supply families with unique activities and learning experiences. Evenings serve up unique family dining experiences, outdoor music, square dancing, or simply the opportunity to slow down and connect around the campfire.

#### Goals

- Increase overnight occupancy in the summer
- Increase sales at area businesses and restaurants during summer

#### *Audience*

- Age: 35+
- Income: \$45,000+
- Geo: default regional DMAs
- Interest: paddling, boating, outdoor recreation, sightseeing, family travel, water skiing, leisure travel, hiking

### **Content**

- Stories: 8
  - Family experience: Newcomb "Explorer" Patch
  - From sunup to sundown: family day in the Schroon Lake Region
  - Listicle: beaches
  - Listicle: ways to family fun
  - Interview with annual visitors: why we return
  - Bike it! Family day on two wheels
  - Basecamp: exploring the Adirondacks from the Schroon Lake Region
  - One reserve story
- Site content
  - Refresh and improve Family Fun Page to be a primary landing page for the summer family campaign

### Paid Advertising

- Date range: April-Aug.
- Budget: 16%
- Promoted content

### **Outdoor Adventure**

No matter the season, the Schroon Lake Region provides the perfect basecamp for your outdoor adventure. In the warmer months visitors enjoy hiking, biking, sailing, fishing, swimming, and water sports in

a variety of accessible locations. As the colder weather sets in, these activities morph into snowy favorites including snowshoeing, skiing, ice fishing, ice climbing, and snowmobiling.

#### Goals

- Leverage outdoor recreation opportunities to increase overnight occupancy
- Leverage outdoor recreation opportunities to increase sales at area businesses and restaurants

### *Audience*

- Age: 21+
- Income: \$45,000+
- Geo: default regional DMAs
- Interest: paddling, hiking, biking, sailing, fishing, family travel, leisure travel, water skiing, boating, snowshoeing, skiing, ice fishing, ice climbing, crosscountry skiing, snowmobiling

#### Content

- Stories: 10
  - Listicle: why we make the perfect basecamp
  - Fishing
  - Birding
  - Accessing the High Peaks (Leave No Trace)
  - Road cycling
  - Exploring the Newcomb Patches
  - Boating
  - Horseback riding
  - Mountain biking
  - One reserve story
- Site content
  - Seasonal refresh of content with a focus on reviewing and improving listings

### Paid Advertising

- Date range: April-Sept.
- Budget: 20%
- Promoted content

### Winter Travel

The Schroon Lake Region boasts great trails and lakes that are ideal for a variety of cold-weather activities including snowshoeing, cross-country skiing, ice fishing, snowmobiling, and ice climbing. Outdoor enthusiasts can partake in a variety of guided and unguided adventures at the Adirondack Interpretive Center, Natural Stone Bridge and Caves, and Great Camp Santanoni. Additionally, the close proximity to Gore Mountain provides the opportunity to add alpine skiing and riding to the mix.

### Goals

- Increase overnight occupancy in the winter
- Increase sales at area businesses and restaurants during winter

### Audience

- Age: 21+
- Income: \$45,000+
- Geo: default regional DMAs
- Interest: snowshoeing, skiing, ice fishing, ice climbing, snowmobiling, cross-country skiing

#### **Content**

- Stories: 10
  - Snowmobiling
  - Ski and stay (winter classic) #SkiADK
  - Cross-country ski adventure
  - From sunup to sundown: winter family day in the Schroon Lake Region
  - Snowshoeing
  - Ice fishing
  - Winter birding
  - Winter challenge
  - Cozy up to the fireplace
  - One reserve story
- Site content
  - Review and refresh content

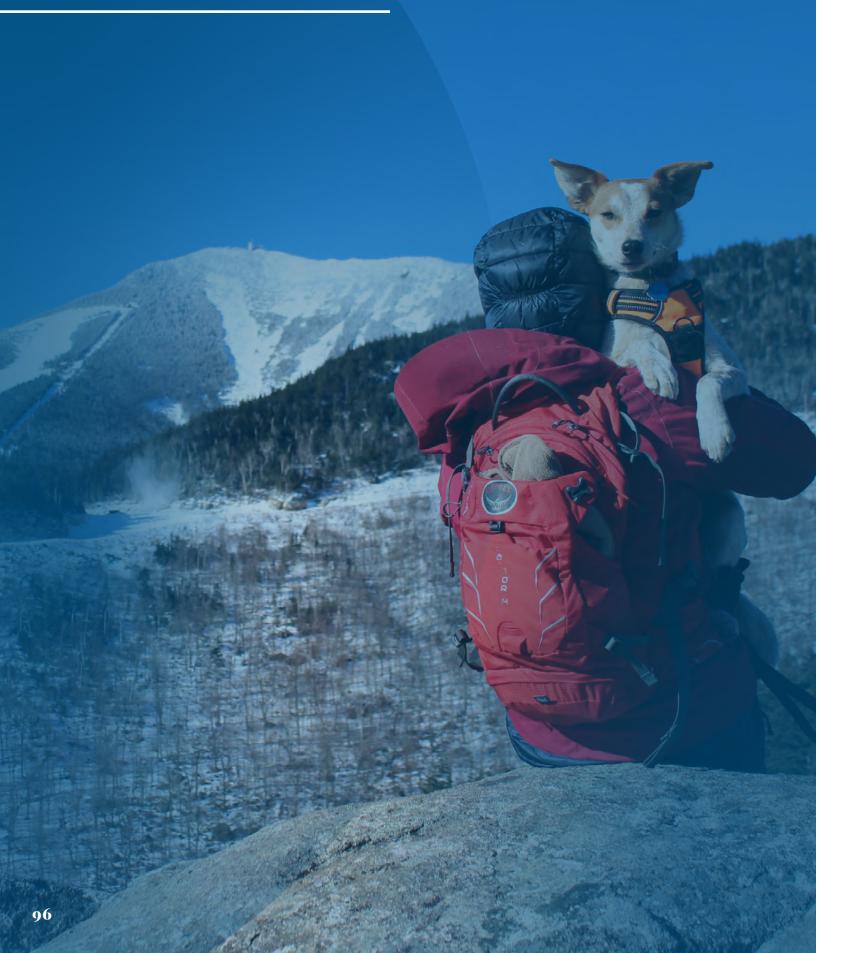
### Paid Advertising

- Date range: Oct.-Feb.
- Budget: 15.5%
- Promoted content

### **Annual / Ongoing**

- Other/reserves: 5%
- Weekly content promotion
- Lodging packages: integrated into topic programming
- Contests/lead generation

# WHITEFACE REGION





The Whiteface Region is comprised of Wilmington, Jay, Upper Jay, and Ausable. In recent years, much work has been accomplished to advance the region as a destination for travelers. Most notably this includes community beautification, including new signage and curb appeal, and major developments and improvements to the mountain biking trail network.

In 2019, the major project will include the evaluation of Whiteface Region branding. The goal is to determine the best way to position the region and their advancements in the marketing place and outline an implementation plan with short- and long-term goals.

The following pages outline a detailed program of work for 2019.

# Whiteface Region 2019 Budget

### INCOME

INCOME	AMOUNT	% BUDGET
Essex County Occupancy Tax	\$172,200	75.84%
Essex County ILNY Matching Funds	\$28,950	12.75%
Central Reservation System	\$600	0.26%
Sales	\$20,000	8.81%
Short Term Rental Helper (Grant)	\$4,763	2.10%
Events	\$538	0.24%
ALL INCOME TOTAL:	\$227,051	

### **EXPENSES**

EXPENSE	AMOUNT	% BUDGET
ADMINISTRATIVE		
Admin Staff	\$9,324	4.11%
Destination Master Planning (DMP)	\$185	0.08%
Equipment and Software	\$851	0.37%
Interest	\$148	0.07%
Miscellaneous	\$611	0.27%
Occupancy Tax Enforcement Support	\$5,763	2.54%
Office Expenses	\$1,540	0.68%
Office Space	\$1,277	0.56%
Professional Services	\$3,594	1.58%
Travel	\$1,185	0.52%
ADMINISTRATIVE EXPENSES TOTAL:	\$24,478	10.78%
MARKETING		
Program Specific	\$29,337	12.92%
Essex County ILNY Matching Funds Programs*	\$42,900	18.89%
Essex County ILNY Matching Funds ARTC	\$15,000	6.61%
Media and Content	\$2,911	1.28%
Special Programs Reserve	\$500	0.22%
PAID ADVERTISING TOTAL:	\$90,648	39.92%
Dues/Subscriptions	\$233	0.10%
Event Support / Marketing	\$13,146	5.79%
Tourism Enhancement Fund (TEF)	\$7,500	3.30%
Marketing Staff	\$68,946	30.37%
Marketing Fulfillment	\$1,110	0.49%
Public Relations	\$481	0.21%
Regional Marketing Support	\$18,000	7.93%
Regional Materials	\$250	0.11%
Research	\$93	0.04%
Web Hosting / IT	\$2,167	0.95%
MARKETING EXPENSES TOTAL:	\$202,574	89.22%
ALL EXPENSES TOTAL:	\$227,051	

<sup>\*</sup> Please see Adirondacks, USA Regional Program for budget detail.

**Performance Summary** 

### **WEBSITE TRAFFIC (10/1/17 - 9/30/18)**

	WHITEFACEREGION.COM
Pageviews	258,978
Users	128,768
Sessions	156,356
Paid	27,948
Organic Search/Direct Traffic	74,838
Social Referrals	6,660
Adirondacks, USA Newsletter	30,719
Avg Session Length	1:14
Avg Pages/Session	1.66

### **TOP WEBSITE CONTENT**

PAGE	PAGEVIEWS	SHARE	
/enter-win	22,562	8.77%	
/	14,280	5.55%	
/recreation/hiking	8,883	3.45%	
/do/events/whiteface-mountain- uphill-bike-race	8,780	3.41%	
/enter-to-win/thank-you	5,941	2.31%	
/recreation/fishing	5,767	2.24%	
/recreation/fishing/fishing-holes	4,727	1.84%	
/recreation/biking/mountain- biking	4,126	1.60%	
/stay/lodging/cabins-cottages	4,003	1.56%	
/do/attractions	3,937	1.53%	



15,596 followers (6,102 increase)



1,497 followers (270 increase)

### **Target Audience**

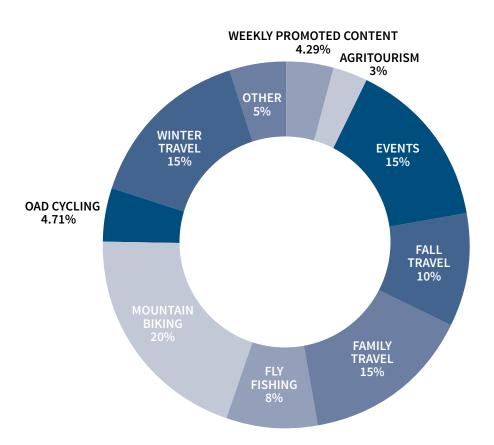
- Primary destination marketing areas:
  - Albany-Schenectady-Troy, NY
  - Burlington, VT-Plattsburgh, NY
  - New York, NY
  - Philadelphia, PA
  - Quebec
  - Wilkes-Barre-Scranton, PA
- Age range: 21-65 (average 53)
- Income range: \$45,000 \$150,000

### **Supporting Data**

- Albany-Schenectady-Troy
  - Leisure Travel Study: 19.73%
  - Web traffic: 19.45%
- Albany-Schenectady-Troy
  - Leisure Travel Study: 21.16%
  - Web traffic: 14%
- Syracuse
  - Leisure Travel Study: 8.77%
  - Web traffic: 4.5%
- Ontario
  - Leisure Travel Study: 2.74%
  - Web traffic: 4.38%
- Quebec
  - Leisure Travel Study: 6.03%
  - Web traffic: 5.16%
- Web traffic shows even visitation through the 25-34, 35-44, 45-54, and 55-64 age groups.
  - 25-34 19.20%
  - 35-44 17.05%
  - 45-54 20.75%
  - 55-64 23.29%
- Over 50% of travelers report making over \$80,000
- Highest level of interest in mountain biking of all of our regions

ТОРІС	PAGE CONTENT DEVELOPMENT	STORIES	PHOTO ACQUISITION	VIDEO ACQUISITION	VIDEO PRODUCTION	DATE RANGE	PAID
Weekly Promoted Content						Jan-Dec	
Alpine Ski/Ride		2					
Agritourism	Refresh / Seasonal Updates	2	<b>√</b>			Mar-Sep	
Attractions	Refresh / Seasonal Updates	3					
High Falls Gorge	Refresh / Seasonal Updates		<b>√</b>			Jan-Dec	
ORDA Attractions	Refresh / Seasonal Updates		<b>√</b>	✓		Jan-Dec	
Santa's Work Shop	Refresh / Seasonal Updates		<b>√</b>	<b>√</b>		Jul-Aug Oct-Dec	
Camping and lodging	Refresh / Seasonal Updates	3	✓				
Dining	Refresh / Seasonal Updates	3	✓	✓		Jan-Dec	
Events	Refresh / Seasonal Updates	4					
Fall Travel	Refresh / Seasonal Updates	2					
Family Travel	New Page(s)	6		✓	<b>√</b>		
Fly Fishing	Refresh / Seasonal Updates	4				Mar-Jun	
Hiking	Refresh / Seasonal Updates	4	✓	<b>✓</b>		Jan-Dec	
Mountain Biking	New Page(s)	6	<b>√</b>			May-Oct	
Road Cycling	New Page(s)	4	✓	<b>√</b>			
Weddings	Refresh / Seasonal Updates	2					
Winter Travel	Refresh / Seasonal Updates	8	<b>√</b>	<b>√</b>	✓	Jan-Dec	
Other/Reserves							

# **Region Specific Programming**



# **Paid Media Summary**

CATEGORY	AMOUNT	% BUDGET			
ILNY - Visit Adirondacks	\$15,000				
ILNY - Adirondacks, USA	23,710				
ILNY - CO-OP Adirondacks, USA	Up to \$15,000				
Region Specific Programming					
Weekly Promoted Content	\$1,200	4.3%			
Agritourism	\$840	3%			
Events	\$4,200	15%			
Fall Travel	\$2,800	10%			
Family Travel	\$4,200	15%			
Fly Fishing	\$2,240	8%			
Mountain Biking	\$5,600	20%			
Road Cycling	\$1,320	4.7%			
Winter Travel	\$4,200	15%			
Other/Reserves	\$1,400	5.0%			
TOTAL: \$81,710					

<sup>\*</sup> Represents 1/4 of the Essex County ILNY paid media buys. See Adirondacks, USA Supplemental Regional Program for ILNY Matching Funds paid media details.

<sup>\*\*</sup> Categories may at times be grouped by topic or season as a way of extending reach of the media placements.

# **Additional Programs**

### FAM Tour, Influencer, and Ambassador Priorities

Familiarization tours (FAMs) and social media influencer campaigns will focus on mountain biking and fly fishing. These activities stand alone as differentiators for the region. The audience of the publications and/or following that the FAMs or influencers reach must align with the particular audience targeted as part of the overall campaign. Additionally, influencers can easily be plugged into other area attractions as part of larger regional campaigns.

Over the course of the year, Adirondack Ambassadors will be focused on attending events in the region. Events make for great, engaging stories that can be told by our regional social media contributors.

### **Public Relations/Communications**

The PR and communications strategy includes developing story pitches and campaigns that heighten interest in the region. More specifically, PR pitches will highlight new developments, seasonal event calendars, and the unique cultural and outdoor travel opportunities that differentiate the region. Additionally, in 2019 we plan to leverage Cycle Adirondacks' tour and stops in the Wilmington area to elevate awareness of the excellent road cycling opportunities the region offers.

### **Photo/Video Summary**

A large quantity of photo/video assets have been successfully acquired over the last few years to highlight Wilmington, Jay, Upper Jay, and Ausable. In 2019, the focus will be on producing raw video footage acquired in 2018 for use throughout the year, including a video that showcases winter. In addition, photo and video acquisition has been prioritized for: lodging, dining, biking, and winter travel.

### **Special Projects**

Much discussion has been held around whether the term "Whiteface Region" is appropriate for Wilmington, Jay, Upper Jay, and Ausable. In 2019, the priority is to work with communities to evaluate the current branding and outline an appropriate scope of work to better position the region.

Additional special projects for 2019 include: an economic impact study on mountain biking in the region, and the development of a new logo in time for the 20th anniversary of the Two Fly Tournament.

### **Detailed Topic Summary**

The following is a list of planned topics for the Whiteface Region's marketing initiatives.

### **Agritourism**

With new cuisine trails, great farming events such as cheese tours, maple weekends, and lodging; agritourism is an increasingly important part of a traveler's experience.

### Goals

- Leverage interest in agritourism experiences to increase overnight visitation
- Increase visitation and sales at agritourism amenities

### *Audience*

- Age: 21+
- Income: \$45,000+
- Geo: default regional DMAs
- Interest: farm-to-table, agritourism

### **Content**

- Stories: 2
  - Maple weekends
  - Cheesy fun
- Site content
  - Refresh

### Paid Advertising

- Date range: March, June-Sept.
- Budget: 3%
- Promoted content

### **Alpine Skiing/Riding**

Home to Whiteface Mountain, Wilmington is positioned to leverage the skier/rider traffic that the East Coast's largest vertical drop attracts. By tying the mountain to the amenities available in the region, there is the opportunity to move the dial during the softer winter season.

### Goals

- Increase overnight visitation in the Wilmington region driven by skiing/riding
- Increase restaurant patronage from skiers/riders
- Increase lift ticket sales and ski rentals

### *Audience*

- Age: 21+
- Income: \$60,000+
- Geo: default regional DMAs
- Interest: alpine skiing, family skiing

### **Content**

- Stories: 2
  - · Interview with a groomer
  - Local tips: Where the locals go, first tracks, how to pack lunches, and other little known secrets that tie back to the Wilmington region
  - Experiential story: "I went left," a day on the slopes and an evening in Wilmington
- Site content
  - Refresh pages
  - Improve tie-in of Wilmington amenities to ski content

### Paid Advertising

- See "Winter Travel" detailed topic summary
- Promoted content

### Attractions

Whiteface Mountain, Whiteface Memorial Highway, High Falls Gorge, the Adirondack Wildlife Refuge, Santa's Workshop, and natural attractions such as the Flume Trail System are some of the many things that enrich the travelers' experience in this region.

### Goals

- Increase visitation to area attractions
- Increase overnight visitation due to the area's attractions

### *Audience*

- Age: 21+
- Income: \$45,000+
- Geo: default regional DMAs

### **Content**

- Stories: 3
  - The story behind the Adirondack Wildlife Refuge (human interest in the nature of animal interests)
  - What you don't know about High Falls Gorge: best times to go, weddings, behind the scenes
  - Listicle: attractions overview
  - See other categories, like Family Travel, Fall Travel, and Winter Travel
- Site content
  - Refresh
  - Make improvements to the attractions page
  - Make improvements to the listings on the region website

### Paid Advertising

### See categories like Family Travel, Fall Travel, and Winter Travel

Promoted content

### **Camping and Lodging**

The Whiteface Region offers many choices when it comes to lodging. Cabins complete with fireplaces and cozy interiors and hotels with outdoor recreation in mind. There are many family friendly lodging properties with outdoor swimming pools and great gift shops on site. The Whiteface Region has rentals for large groups and private spaces. There are packages available throughout the ski season and through partnering with Santa's Workshop.

### Goals

Increase overnight occupancy of traditional lodging, vacation rentals, and camping facilities in the region. Focus on increasing occupancy during midweek and shoulder seasons.

### Audience

- Age: 21+
- Income: \$45,000+
- Geo: default regional DMAs
- Interest: adventure travel, family travel, outdoor enthusiasts

#### **Content**

- Stories: 3
  - New Van Shop
  - Get your glam on (glamping)
  - Winter stay
  - See "Family Fun"

### Paid Advertising

- · See "Family Travel"
- Promoted content

### **Dining**

Whiteface Region offers many styles of dining from romantic upscale options in cozy atmospheres to pubs and pizza places that will be perfect after a day of exploring the region. A growing nightlife scene is evident with craft beer and live music.

#### Goals

- Increase patronage at area restaurants
- Increase number of travelers to Whiteface Mountain that "turn left" for dining and other experiences in Wilmington

### **Content**

- Stories: 3
  - Fire and ice: winter dining pairing fireplaces and
  - Unpack and unwind: where to eat and relax

- Summer dining: decks with views
- Plus inclusion in activity stories
- Site content
  - Refresh page content

### Paid Advertising

- Inclusion in other topics
- Promoted content

### **Events**

Events such as the Wilmington-Whiteface Whiskey Run, Uphill / Whiteface 100k, Whiteface Mountain Oktoberfest, Wilmington/Whiteface Bike Fest, annual Festival of Colors, Kidding Day at Asgaard Farm, and Ausable River Two Fly Challenge are just some of the events that draw travelers to the region. In 2019, the Ausable River Two Fly Challenge will celebrate its 20th anniversary. Additionally, in 2019 the Whiteface Region will host cyclists as part of Cycle Adirondacks' Ultimate Cycling Vacation.

#### Goals

- Increase event participation
- Increase overnight stays for event attendees

#### *Audience*

Varies based on event

### **Content**

- Stories: 4
  - Festival of Colors
  - Summer events lineup
  - Fall events lineup
  - Winter events lineup
  - See other categories
- - Ensure all events are added to the calendar with detailed descriptions, great photos

### Paid Advertising

- Date range: TBD based on event
- Budget: 15%
- Promoted content

### Other

• Development of a new logo for the Two Fly Tournament

### Fall Travel

Leaf peeping along the scenic byways, past the covered bridge, and up the Whiteface Memorial Highway makes for a perfect fall trip. Mountain biking, fly fishing, hiking, camping, and fall events are great activities to highlight this time of year. Attractions such as High Falls Gorge, gondola rides at Whiteface, and the Adirondack Wildlife

Refuge add unique experiences that differentiate the region from other fall destinations.

### Goals

- Increase visitation to area attractions during the fall
- Increase midweek occupancy in the fall

### *Audience*

- Age: 55+
- Income: \$45,000+
- Geo: default regional DMAs
- Interest: leisure travel, leaf peeping, sightseeing

#### Content

- Stories: 2
  - Fall listicle: why Wilmington?
  - Fall itinerary: add to your leaf peeping tour
  - See other categories
- Site content
  - Refresh fall page including display of fall foliage reports

### Paid Advertising

- Date range: Aug.-early Oct.
- Budget: 10%
- Promoted content

### **Family Travel (Summer):**

A variety of lodging and outdoor recreation opportunities make the region ideal for summer travel. With close proximity to great hiking, excellent mountain bike trails, unique natural attractions, Santa's Workshop, and Whiteface Mountain's Adventure Zone.

- · Increase summer occupancy, including midweek
- Increase summer event attendance

### *Audience*

- Age: 35+
- Income: \$45,000+
- Geo: default regional DMAs
- Interest: family travel, leisure travel, sightseeing, hiking, paddling, camping, swimming

### *Content*

- Stories: 6
  - Swimming holes: non-Flume
  - Workshop in action: summer with Santa

  - Summer in nature. Adirondack Wildlife Refuge and other nature experiences
  - track, and more

- Family camping trip
- Site content
  - Develop landing page for targeted family travel

### Paid Advertising

- Date range: April-Aug.
- Budget: 15%

### Fly Fishing

The region is a popular destination for anglers, especially when it comes to fly fishing. While the West Branch of the Ausable River offers trout, there are several other species of fish nearby, like landlocked salmon, lake trout, splake, bass, pike, walleye, perch, and sunfish.

### Goals

- Increase sales at fly fishing shops
- Increase participation in the annual Two-Fly Tournament
- Increase overnight visitation from anglers, including growth during spring shoulder season

### *Audience*

- Age: 21+
- Income: \$45,000+
- Geo: default regional DMAs
- Interest: fishing, fly fishing

### **Content**

- Stories:4
  - Human interest story: Female angler
  - Local guide service
  - Let's fish the Ausable (fly fish)
  - Two Fly turns 20: go behind the scenes and more
  - Gear up! Where to find your fishing gear in the region
- Site content
  - Refresh
  - Seasonal changes

### Paid Advertising

- Date range: March-June, Sept.-Oct.
- Budget: 8%
- Promoted content

### Hiking

The Whiteface Region offers hiking for a variety of skill and fitness levels across all seasons.

#### Goals

• Increase overnight occupancy by tying the hiking to the Whiteface region

- What's going on at Whiteface: family activities
- Family mountain biking: family rides, pump

• Leverage the hiking opportunities in the Wilmington region to divert traffic off of over-utilized trails

#### **Content**

- Stories: 4
  - Top five winter hikes
  - Family hiking experience
  - Feeling like frolicking: Spring walks
  - Being a great hiker: Leave No Trace hiking ethics
- Site content
  - Refresh page
  - Review and improve hiking listings

### Paid Advertising

Promoted content

### **Mountain Biking**

Recently mountain biking has seen significant growth in Wilmington. Trails range from beginner to expert over a wide variety of terrain. The Wilmington/Whiteface Bike Fest is an annual event celebrating biking in the region bringing bike enthusiasts from all over to enjoy the area.

#### Goals

- Increase overnight visitation of mountain bikers
- Increase attendance of mountain bike events

### **Audience**

- Age: 21+
- Income: \$45,000+
- Geo: default regional DMAs (6 hour radius)
- Interest: mountain biking, outdoor enthusiasts, outdoor recreation, downhill biking, fat tire biking

### Content

- Stories: 6
  - Preseason bike hype with a dash of mountain biking etiquette (spring)
  - Where to stay when mountain biking
  - Bikefest
  - Leadville 100K
  - Fall is best for biking
  - Yeah, we don't stop (winter biking)
- Site content
  - Refresh
  - Make navigation easier

### Paid Advertising

- Date range: April-Oct.
- Budget: 20%
- Promoted content

### Additional Notes

 Conduct research on the economic impact of mountain biking in the region

### **Road Cycling**

From Ironman to the Whiteface Uphill Mountain Bike race, there are a number of endurance events geared toward road cyclists in the Whiteface Region. In addition to these more extreme events, scenic byways offer beautiful roads for more relaxed touring.

#### Goals

- Increase overnight visitation of road cyclists
- Increase participation in Uphill Bike Race and other biking events
- Leverage Cycle Adirondacks' presence in Wilmington in 2019 to increase awareness of the excellent road cycling in the region

### *Audience*

- Age: 21+
- Income: \$45,000+
- Geo: default regional DMAs
- Interest: road cycling, triathletes, triathlons, sightseeing

#### Content

- Stories: 4
  - Wilmington Uphill Bike Race
  - Bike the farms
  - Listicle: scenic road cycling loops with an après twist
  - Fall road cycling
- Site content
  - Separate out from mountain biking and refresh

### Paid Advertising

- Date range: May-Oct.
- Budget: 4.7%
- Promoted content

### Weddings

From iconic locations such as Whiteface Mountain, High Falls Gorge, and Asgaard Farms; to more traditional venues such as area churches, the area offers a widevariety of wedding opportunities.

#### Goals

 Increase group stays through destination weddings in the Wilmington region

#### *Audience*

Engaged couples

### Content

- Stories: 2
  - Top spots to say "I do"
  - Brides and grooms tell all (well, maybe not all)
- Site content

• Refresh wedding page, ensure all wedding opportunities are listed

### Paid Advertising

· Promoted content

### **Winter Travel**

The Whiteface Region in winter is full of outdoor activities and attractions. Nature is accessed easily in the region and there is winter fun for all ages. View the beautiful gorge at High Falls Gorge, ski or board on the Olympic Mountain, try winter biking, or go cross-country skiing on mountain biking trails. Hikes in the winter months are full of amazing views.

#### Goals

- Increase visitation to area attractions during the winter
- Increase midweek occupancy in the winter
- Increase patronage at area dining and retail establishments

### *Audience*

- Age: 21+
- Income: \$45,000+
- Geo: default regional DMAs
- Interest: Skiing, snowboarding, cross-country skiing, fat tire biking, snowshoeing, sightseeing, family travel

#### Content

- Stories: 8
  - Listicle of winter fun: why winter? What happens to your favorite summer town
  - Experiential story: cross-country skiing
  - Listicle: cross-country skiing, top spots
  - Non ski-day activities: givin' the legs a break.
  - Winter gorge: winter at High Falls GorgeDestination love: Valentine's Day getaway
  - Holiday fun: Yuletide event, Village of Lights, Santa Ski Days
  - Check-in at the North Pole
  - See other categories: biking, hiking for additional winter stories

### Paid Advertising

- Date range: Oct.-Feb.
- Budget: 15%

### **Annual/Ongoing**

- Other/reserves: 5%
- Weekly content promotion
- Lodging packages: integrated into topic programming
- Contests/lead generation

# Glossary

#### Adirondack Regional Tourism Council (ARTC)

The Adirondack Region is one of eleven designated vacation regions promoted through New York state's I LOVE NEW YORK brand. It is not defined by the Blue Line; instead it is made up of Clinton, Essex, Franklin, Hamilton, Lewis, St. Lawrence, and Warren counties. The Adirondack Regional Tourism Council (ARTC) oversees the official regional program for the Adirondack Region under the Visit Adirondacks brand. Structure for ARTC includes an executive director and Board of Directors made up from the Tourism Promotion Agent (TPA) from each of the seven counties.

#### Ambassador

Ambassadors are simply people who represent and share the story of your region in a positive way, preferably in front of a lot of potential customers (i.e. their friends, family and social media followers). A brand ambassador is someone who embodies the brand he or she is endorsing.

#### **Boomer**

The Baby Boomer generation includes all Americans born between the years 1946 and 1964.

#### **Content Marketing**

Content marketing is a strategic marketing approach focused on creating and distributing valuable, relevant, and consistent content (stories/blogs, press releases, photos, videos, infographics) to attract and retain a clearly defined audience and, ultimately, to drive profitable customer action.

#### **Destination Marketing Area (DMA)**

A defined geographic area of varying size and/or combination of town, city, and state jurisdictions representing a core marketing area that can be reached with advertising. The industry standard often used is the DMA list provided by Nielsen Media Research.

### **Destination Marketing Organization (DMO)**

A destination organization, often referred to as a destination marketing or management organization, convention and visitors bureau, or tourism board, is responsible for promoting a community as an attractive travel destination and enhancing its public image as a dynamic place to live and work.

#### **Earned Media**

Different than paid media, earned media is defined as exposure that is not bought or owned; it can only be gained organically, when content receives recognition and a following through communication channels such as social media and word of mouth.

#### **FAM**

A FAM trip is a Media Familiarization Tour, offered to media on behalf of an organization to get the media familiar with the destination. They are also called Press Trips. They can be either a group or an individual Media FAM trip.

### Influencer

An influencer is an individual who has the power to affect purchase decisions of others because of his/her authority, knowledge, position or relationship with his/her audience. Influencer marketing is a form of marketing in which focus is placed on influential people rather than the target market as a whole. It identifies the individuals that have influence over potential customers, and orients marketing activities around these influencers.

### Infographic

An infographic, also known as an informative graphic, is a representation of data presented in a format that is more engaging than usual written copy. People use infographics to quickly communicate a message or to simplify the presentation of large amounts of data.

#### Millennial

The Millennial generation includes all Americans born between the years of 1981 and 1996.

#### Native Advertising

Native advertising is the use of paid ads that match the look, feel, and function of the media format in which they appear. Native ads are one of the fastest growing digital ad formats, more likely to get clicked compared to display ads, achieving greater cost efficiencies.

#### Page Content

Page content refers to landing pages that have been developed to display one specific topic. For example hiking, dining, shopping, historic attractions, and events each have designated pages on individual websites. These pages house the database listings discussed in the previous section.

### Pageview

Each time a user visits an individual page on a website it is called a pageview. Pageviews are recorded whenever a full page on a website is viewed or refreshed. A user can have multiple pageviews during one session if they click on multiple pages. Unique pageviews only count a single user's pageviews once, even if they view the same page multiple times within a given time period.

#### PF

PR is the abbreviation for public relations. Public relations represent a unique way of promoting a destination by building a higher visibility in the public space. Public relations represent a strategic form of communication that focuses on gaining the audience's understanding and acceptance, as well as on the process of building a good relation between an organization and the public. In the tourist sector, public relations includes everything from traditional press releases to pitching and/or hosting travel writers.

#### **Sponsored Content**

Sponsored content is a piece of brand journalism that lives on a publisher's website. It's usually written by the publisher's staff so the article matches the tone and the voice of rest of their content.

#### Stimulus

Factors that influence or stimulate a person's consumption choices.

#### Tourism Promotion Agent (TPA)

The individual who has been officially designated by the county to be the official state contact for all matters relating to tourism promotion and marketing. Additionally, the Tourism Promotion Agent represents the region on the board of directions of the Adirondack Regional Tourism Council (ARTC).

### **Tourism Promotion Agency (TPA)**

Any not-for-profit corporation or other nonprofit organization, association, or agency designated by resolution of the county legislature or other governing body of any county, or upon designation of the mayor of the city of New York, as the agency authorized to apply for and receive Tourism Matching Funds.

#### **Umbrella Brands**

Umbrella brands are brand names that are utilized by a range of different related products; sometimes this is referred to as family branding. An umbrella brand strategy is a marketing practice that involves marketing many related products under a single brand name.

### **ZMOT**

The ZMOT (Zero Moment of Truth) refers to the moment in the buying process when the consumer researches a product prior to purchase. The Travel ZMOT Journey is defined by five steps: Dreaming, Research, Booking, Experience, and Sharing.



